

DATE: November 23, 2018

FILE: 1700-02/2019/FUNC#391

TO: Chair and Directors
Comox Valley Regional District
(Comox Strathcona Waste Management) Board

Supported by Russell Dyson
Chief Administrative Officer

FROM: Russell Dyson
Chief Administrative Officer

R. Dyson

RE: 2019-2023 Preliminary Financial Plan – CSWM Service - Function # 391

Purpose

To provide the preliminary 2019 – 2023 Financial Plan and work plan highlights for the Solid Waste service, Function number 391.

Recommendation from the Chief Administrative Officer:

This report and preliminary Financial Plan is presented for information, and feedback.

Executive Summary

The Comox Strathcona Waste Management (CSWM) service remains focused on implementation of the Solid Waste Management Plan (SWMP) in combination with the ongoing provision of high quality, environmentally and socially responsible disposal and recycling services for the region. The following items highlight the preliminary budget:

- Revenues will increase in 2019 due to the planned \$2 million increase in tax requisition:
 - The increase from \$4 million to \$6 million was deferred in 2018;
 - Financial modeling previously determines the needs based on capital spending plan, reserve contributions and debt servicing requirements.
- Tipping fees remain at 2018 levels for the 2019 year, however moving forward:
 - An increase in the tipping fees is proposed – effective in 2020 and in 2022;
 - Tipping fee increases reflect estimated Consumer Price Index (CPI);
 - Increases are in line with neighboring regional districts and will be monitored.
- The Comox Valley Waste Management Centre (CVWMC) anticipates revenue from Comox Valley Regional District (CVRD) sewer service:
 - The leachate treatment plant processing will treat biosolids leachate;
 - The estimated revenue is \$35,000 in 2019;
 - Additional details are provided in a supplemental staff report.
- Other minor increases to revenue includes drywall, mattresses and scrap metal in 2019 as well as landfill gas utilization from CVWMC in 2020.
- Tipping fee revenues will adjust with the implementation of the regional organics program which include fees for residential curbside collection.
- Personnel costs:
 - Full time equivalent – overall there is an increase of 0.2 FTE within CSWM;
 - The salaries, wages and benefits increased \$200,598 (8.59%) overall.
- Operational costs have seen a reduction from 2018, overall the reduction is \$1.6 million and some significant items include:
 - Operating contracts including bird control and Hazardous Household Waste have been reduced.

- Completion of several studies related to master planning at CVWMC, waste composition work at both regional landfills, design operations and closure planning at Campbell River Waste Management Centre (CRWMC), Solid Waste Management Plan effectiveness review and waste to energy study work.
- Capital spending has carry forward amounts from 2018:
 - Regional organics
 - includes the anticipated increase in costs as identified in June 2018 (\$3.6M);
 - grant funding application associated with increasing capacity underway, grant application in spring 2019;
 - Final closure of the historical CVWMC landfill cell will be undertaken;
 - CRWMC storm water management for closure underway and some amounts are carried forward;
 - The compactor at CVWMC is planned for replacement in 2019, staff have received quotes for replacement and will be evaluating the quotes over the next few weeks.
 - the plan is to proceed with the successful quote in January prior to the adoption of the Financial Plan;
 - delivery of the equipment is six to eight months, and our current unit is unreliable;
 - purchase was included in 2018-22 Financial Plan;
 - if the Board desires a review of the purchase, staff can bring this to the Board on January 10, 2019.
 - Capital projects are funded by a combination of grants, short term debt and reserves;
- Debt impacts:
 - The debt required for closure of historical landfills is projected to be less than originally planned by \$1.3 million;
 - The debt required for cell 1 and Leachate Treatment Facility was less than projected by \$5.95 million.
- The report includes only preliminary figures subject to change as we approach year-end.

The service will continue to apply for grant funding on a strategic basis as programs become available for applicable capital projects.

For reporting and management purposes, post closure care costs are provided in a separate sub-function (392) to ensure compliance with reporting requirements. Sub-function (393) was created in 2018 to manage ongoing costs associated with leachate treatment facility.

- Closure costs have seen a minor reduction;
- The facility has been operational since April 2018 and operational processes are being refined to provide efficient operations;
- Leachate Treatment Facility – projected hydro, staff time and chemical cost are higher than anticipated;
- Leachate Treatment Facility costs should be further refined after additional operation time has occurred.

Solid Waste Advanced Technologies Committee resources are currently at a modest within the 2019-23 Financial Plan based on current Board direction. The resources to monitor advanced technologies are considered in the 2019-23 Financial Plan. In the solid waste advanced technologies update report (provided within the current agenda attached) indicates the possible budget implications should the Board desire greater levels of effort for this committee in 2019.

Prepared by:

Concurrence:

A. McGifford

M. Rutten

Andrew McGifford, CPA, CGA
Senior Manager of CSWM Services

Marc Rutten, P.Eng.
General Manager of Engineering Services

Policy Analysis

Bylaw No. 1822 being the “Regional Solid Waste Plan Local Service Area Establishment Bylaw No. 1822, 1996” establishes the service to provide for the collection, removal and disposal of waste and noxious, offensive or unwholesome substances.

Bylaw No. 170 being the “Solid Waste Fees and Charges Bylaw No. 170, 2011” provides for the imposition of fees and other charges so that annual costs may be recovered.

Bylaw No. 351 being the “Comox Strathcona Waste Management Service (Capital Projects) Loan Authorization Bylaw No. 351, 2014” authorizes the borrowing of \$45,295,000 for capital projects in the CSWM service.

The CSWM Board adopted the CSWM Regional Solid Waste Service Financial Planning Policy on November 3, 2011 (attached as Appendix D).

As per section 375 of the *Local Government Act* (RSBC 2015 c. 1) (LGA), “a board must undertake a process of public consultation regarding the proposed financial plan before it is adopted.” Financial plans are presented in open session and financial plan summaries are posted on the CVRD website Throughout the proposed, recommended and adopted stages. The five year Financial Plan is required to be adopted by March 31, as per section 374 of the LGA.

Under the standards of the Public Sector Accounting Board (PSAB), Section PS 3270 – Solid Waste Landfill Closure & Post Closure Liability - local governments are required to account for and report closure and post closure care liabilities of a solid waste landfill on their financial statements.

Financial Plan Overview

The CSWM service continues to focus the 2019-2023 Financial Plan on the implementation of the SWMP as well as the ongoing operational commitments of providing regional disposal and recycling services to both the CVRD and SRD. Key objectives of the SWMP are:

- Increasing revenue in order to raise reserves for future capital needs and fund long term debt requirements of the service;
- Close of all historical un-lined landfills;
- Refine and optimize operations at the new regional engineered landfill (cell 1) and leachate treatment plant;
- Continue working with the municipalities on the implementation of regional organics composting;
- Find new and improve current diversion initiatives;
- Continue to monitoring the Advanced Technology environment (SWAT committee).

Significant variances from 2018 adopted budget are discussed in the section below. Attached as Appendix ‘A’ are the detailed revenue and operational requirements and as Appendix ‘B’ the detailed capital requirements. Highlights of the 2019 - 2023 preliminary Financial Plan for Comox Strathcona Waste Management service include:

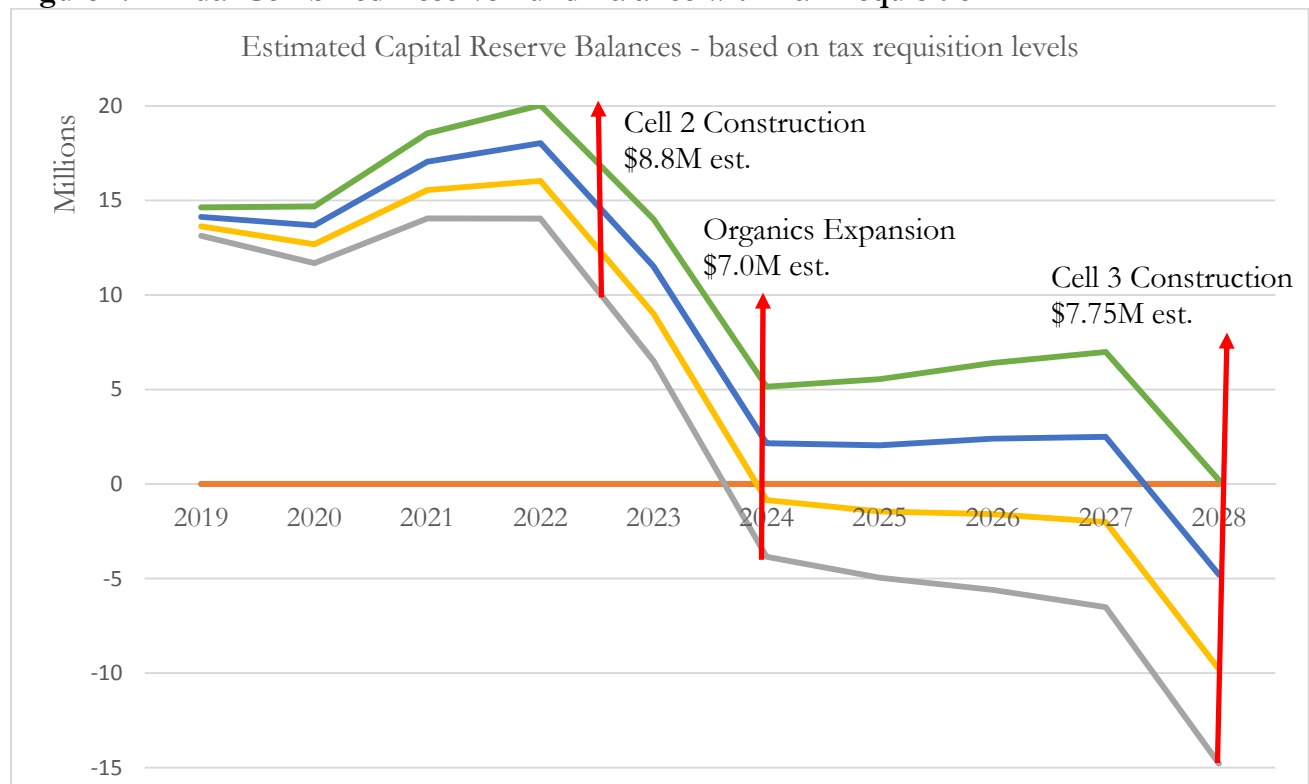
Revenue Sources

Essentially most revenue for the service is derived from tipping fees (60 per cent) and tax requisition (38 per cent) in 2019. Staff have reviewed the anticipated capital expenditures, closure costs and debt repayment requirements. Table 1 below shows the impact of remaining at the \$4M taxation level which results in the capital fund exhausted in 2024 and the need for additional debt at that time.

The historical landfill closure costs account for over half the \$45M of the approved borrowing in 2014, the debt servicing will occur over the next 20 years. Further deferral of the tax requisition will push the burden of debt servicing costs to future tax payers, fairness of taxation is in question if this deferral continues. Without tax requisition increase to \$6M the capital improvements planned and long term debt burden will essentially remove any ability to contribute to the capital reserve.

Figure 1 shows the impact of different tax requisition amounts on reserve fund balances. It can be seen that an increase to \$6 million is required in order to prevent a negative balance in 2028 and avoid future debt.

Figure 1: Annual Combined Reserve Fund Balance with Tax Requisition



At its February 11, 2016 CVRD CSWM Board meeting, the following resolution was approved:

THAT the 2016 – 2020 proposed financial plan for the Comox Strathcona waste management solid waste service, function 391, be amended to include total annual requisition amounts as per the following: \$2,000,000 in 2016; \$4,000,000 in 2017; \$6,000,000 in 2018; \$6,000,000 in 2019; \$6,000,000 in 2020;

AND FURTHER THAT the above allocation be reassessed and reviewed each year as part of the annual financial planning process.

At its November 10, 2016 CVRD CSWM Board meeting, the following resolution was approved:

THAT staff review the 2017 to 2021 proposed financial plan and adjust the major project implementation schedule to more evenly distribute the cost to taxpayers over the 5 year period of the 2017 to 2021 financial plan.

The implementation of the capital projects have been deferred including the CRWMC, Zeballos and Tahsis landfill closures and the associated transfer stations required after closure. The combination of project delays and surplus in prior years provided the ability to delay a tax requisition increase. As shown in Table 1 above the delay cannot continue.

The tax requisition implication for the service was \$0.1575 per \$1,000 in 2018 with tipping fees at \$130 per tonne. The anticipated increase is to \$0.2362 per \$1,000 in 2019 with an increase in the tax requisition from \$4M to \$6M. The tax requisition apportionment for each participant will be calculated in early January 2019 once the BC Assessment completed roll becomes available.

The preliminary 2019-2023 Financial Plan recommends there be no change in tipping fees for 2019. Going forward it is proposed that tipping fees increase based on CPI with an increase to \$135 in 2020 and that future increases follow CPI increases. If a two per cent increase in CPI is observed a tipping fees increase should occur approximately every second year. This is considered in the Financial Plan.

Whenever tipping fees are increased it's important to compare to adjacent regional districts for parity. The following Table 1 provides the current tipping fee rates in our region. If tipping fees are not aligned across neighbouring districts it can lead to 'waste leakage' from the service area. Communication with other regional districts in the area has indicated that all are considering increases in the near future.

Table 1: Tipping fees for neighbouring regional districts

Regional District	Tipping Fee (MSW)
Nanaimo RD	\$130/tonne (2019)
Mount Waddington RD	\$125/tonne
Cowichan Valley RD	\$140/tonne
Alberni Clayoquot RD	\$120/tonne

Personnel

Personnel costs are projected to increase by 8.59 per cent in 2019 and a breakdown is provided for review in Table 2 below. It should be noted that a significant portion of the increase is related to the new Employer Health Tax.

Table 2: Salaries, Wages and Benefits increase breakdown in 2019

Classification	Percentage	Increase
Salaries and wages	2.43%	\$62,329
Employer Health Benefit tax – new	2.67%	\$56,792
Board of Directors	0.67%	\$15,750
Benefits	2.81%	\$65,727
Total	8.59%	\$200,598

Salaries and Wages are impacted by a net increase of a 0.21 FTE due to the following changes:

- Landfill Attendant – An additional 0.25 FTE for a landfill attendant is required at the CVWMC. This position will provide consistent coverage every day of the week to ensure the public is guided to improve diversion at the bin wall. This is to ensure that at least two attendants are on site at all times.
- Casual budget – The casual budget requires an increase from 590 hours to 1200 hours to cover the various leaves and stat holidays banked time associated with our collective agreement with CUPE, this is an increase of 0.29 FTE.
- Leachate treatment facility – The facility has now been commissioned and the time requirements for the operator are higher than estimated in 2019. The allocator has increased to 1.00 FTE from the 0.75 FTE allocated in 2018. The time requirements are reviewed annually and after one full year of operation the allocation will be further assessed again.
- Sewer management time - operations of the landfill gas flare and the leachate treatment facility did not provide time for management of the facilities, this has been corrected and 0.15 FTE is allocated to the CSWM service on the management of employees provided by CVRD Sewer service.
- Net reductions – incremental increases and decreases between other positions within the CSWM service provided a net decrease of 0.73.
- Director remuneration - the increase in directors meeting remuneration from \$125 per meeting to \$160 per meeting effective 2019 is reflected in the overall increases.

The new employer health tax comes into effect in 2019 and Board of Directors remuneration has increased slightly as well as benefits. The benefit increases are due to the increases in Worksafe BC premium rates and the Canadian Pension Plan enhancement changes beginning in 2019.

The preliminary Financial Plan does not include any salary implications for the new compost facility. These will be further evaluated and determined as part of project engineering in early 2019 and included within the costing of the facility and the required staffing needs once the project is refined. The engineering analyst (student position) is not included in the 2019, and would return in 2020 Financial Plan for personnel costs.

Operations

The operational cost for the 2019 budget year has seen a decrease of approximately \$1.6M compared to 2018. This was anticipated to occur within the 2018-2022 Financial Plan. The following items are identified as the key items influencing this change:

- Local Government Grants (213) have decreased \$870,000 as the City of Campbell River Memorandum of Understanding was completed in 2018.
- Local Grants (214) this was set at \$16,000 per Board direction and will provide the funding to waive tipping fees that meet the new Tipping Fee Waiver Policy.
- Operating contracts (262) have decreased \$180,000 due to a new (reduced) bird control contract, lower wood waste and brush processing costs.
- Engineering Fees (366) have decreased due to the completion of the waste composition study and the reduction of an allowance for engineering studies.
- Other Professional Fees (387) have seen decreases due to:
 - Design, operation and closure plan at the CRWMC reduced \$35,000;
 - Asset management funds required decreased from \$75,000, to \$25,000 in 2019;
 - Engineering allowance \$30,000;
 - Historical cell transition costs (\$200,000) no longer budgeted, transition complete.

- Contracted Services Buildings/Land (400) have reduced due to the reduction of the allowance associated with implementation of the new landfill cell and leachate treatment facility which are now both complete.
- Contract Services Equipment/Machinery (438) have increased mainly due to the expiry of a maintenance agreement for the CVWMC compactor. Annual maintenance requirements for the compactor will now be funded by this item and increased to \$75,000 for 2019. The compactor is planned to be replaced as identified in the Capital Plan.
- Minor Capital (468) decrease from \$405,000 to \$105,000 as many outstanding projects were completed in 2018. New projects include:
 - First Aid room - \$20,000 at CVWMC – WorkSafeBC requirement;
 - Storage lockers at CVWMC for \$12,000.

In addition to the above operational comments for service 391, the solid waste budget also includes two sub functions – Post Landfill Closure (392) and Leachate Treatment Plant (393). These sub-functions are for the landfill gas system, as well as any other post-closure costs, and the leachate treatment facility respectively.

Capital

Capital spending for 2019 is projected at \$14,200,617 with Table 3 below summarizing planned capital spending for 2019. Following the table, additional project details are provided for some of the more significant projects. The amounts anticipated to be carried forward from 2018 are listed separately to provide the Board clarity for new funds budgeted in 2019.

Table 3: 2019 Planned Capital Spending

Capital Projects	2018 Carry forward	2019 Budget (new funds)	Total
Regional composting facility	\$5,340,000	\$3,150,000	\$8,490,000
Campbell River Waste Management Centre closure	417,737	950,000	1,367,737
Annual capital equipment	0	960,000	960,000
Cortes closure	20,000	0	20,000
Comox Valley Waste Management Centre:			
Drop off binwall extension	435,000	0	435,000
Historical Landfill Closure	170,000	2,500,000	2,670,000
Progressive Closure (gas collection)	50,000	132,880	182,880
New engineered landfill (LTP)	50,000	0	50,000
Water supply	25,000	0	25,000
Total capital expenditures	\$6,507,737	\$7,692,880	\$14,200,617

Regional composting facility – The Board has provided direction to site the facility in Campbell River and staff have been working with the City to secure the required land to accommodate all phases of the regional organics facility at the Norm Wood Environment Centre (NVEC). The long term cost must be understood to provide the Board with the required information to make an informed decision related to siting cost at the NVEC site. The project has progressed with the consultant and working group with transfer station requirements, feedstock, collection contracts, and bins. Currently the project is behind schedule by approximately 1 year and a complete update will be provided in January.

There was a small amount spent in 2018, and the remainder of the budget will be carried forward in 2019. The preliminary cost estimates indicate that the regional organics facility will cost more than originally planned in the 2018-22 Financial Plan. The increased amount is estimated at \$3.6M for

2020, but the indicative design will provide a more accurate cost estimate once the site is finalized. New Build Canada Grant funding received for the project is \$5,528,690. The total project cost is now estimated at \$12,175,100.

Based on current timing, it is anticipated that the grant funding needs to be extended beyond March 2020, staff will approach the grant funder to request an extension.

Table 4. Regional composting facility - Capital Cost Increase (June 2018 estimate)

Description	Amount
Regional compost facility for commingled food and yard waste at the NVEC	\$9,604,800
Regional transfer facility at the CVWMC	\$2,570,300
Total	\$12,175,100
Budget 2018-19	\$8,580,000
Estimated additional funding required	(\$3,595,100)

The Board was provided the organics staff report in June 2018 and the detailed impacts were noted to address capacity, site preparation and building space, the change from an agricultural building standard to an industrial building standard, electrical, biofilters (odour concern mitigation are now included), changes in type of equipment to make the processing facility more reliable, contract management and general cost escalation – 22 per cent from the year 2015 to 2018.

CVWMC Historical Landfill Closure (Phase 2) – Tetra Tech has been awarded the design for the closure of the historical landfill cell at the CVWMC. The design was direct awarded to Tetra Tech to provide consistency as they were the consultant hired to design Phase 1 of the closure. The cell was set to close at 185 meters which was increased to 190 meters when cell 1 was not ready to accept waste.

Annual capital equipment purchase – The compactor at the CVWMC will require replacement in 2019. This is a vital piece of equipment that provides the maximum utilization of the available airspace at the CVWMC landfill. The compactor has recently provided challenges including long periods of downtime as well as increased repairs and maintenance costs due to the age and condition.

A request for quotes to replace the compactor closed on November 8, 2018. The quotes are currently being reviewed to proceed with the successful vendor. Replacement of the compactor takes up to eight months from time of order and staff recommend proceeding as early as possible to source the new compactor. Quotes received are valid through till mid-January.

The project was identified and approved in the 2018 - 2022 Financial Plan and staff will proceed with replacement should there be no direction from the Board to bring the purchase back for further approvals.

CVWMC bin wall upgrades – This project was approved in 2018 and will carry forward the full budget less \$20,000 spent in 2018 on design of the bin wall area. These improvements are to ensure the public safety, provide increase diversion options and areas, and allow staff a more effective area to supervise the disposal of waste.

CRWMC closure – the storm water pond and ditching at the CRWMC was originally budgeted at \$750,000 and work began in 2018. The current estimated project costs for approved work in 2018 is now \$658,000 and a portion of this is carried into 2019's capital budget. The new spending in 2019

is \$950,000 along with the carry forward amount of \$417,737 and is associated with the progressive closure of CRWMC.

CVWMC New Engineered Landfill Progressive Closure – The installation of gas collection infrastructure is required at our new engineered landfill cell at CVWMC. \$50,000 will be carried forward from 2018 due to the delayed filling of cell 1. The 2019 progressive closure spending is anticipated to be \$182,880.

Funding for capital is provided by a combination of grant funding, short term debt proceeds and reserve contributions. In future years, beyond 2018, capital spending is focused on the following:

- Completion of regional organics – Spring 2021
- Full closure of the CVWMC historical landfill – Fall - 2019
- Closure of the CRWMC historical landfill - 2024
- Cell 2 expansion at the CVWMC - 2023

The CSWM service has begun to utilize asset management planning for the ongoing management of assets over their lifecycle. With recent and ongoing investment in major capital infrastructure for the service, a more formal asset management plan is required and is also a key requirement for the application of senior government grants. The CSWM service started working towards asset management planning in 2018 and will complete the initial work in early 2019.

In November 2014, the Board adopted a loan authorization bylaw which authorizes the borrowing of \$45,295,000 for capital projects in the CSWM service. To date the service has secured interim financing for the CVWMC historical landfill closure and for the new engineered landfill and leachate treatment facility. All three large capital projects listed in Table 5 below are included in the preliminary Financial Plan and funded by short term debt proceeds. Table 5 shows that actual/estimated debt requirements are significantly lower than anticipated by approximately \$8,620,000 thereby reducing future debt servicing costs significantly.

Table 5: Debt for the CSWM Service Capital Projects

Capital Project	Debt Approved (2014 Bylaw)	Debt incurred to date	Estimated future debt	Totals
CRWMC Closure	\$13,125,000	\$ 0	\$11,830,000	\$11,830,000
CVWMC Closure	10,620,000	6,545,000	2,700,000	9,245,000
New Engineered LF and Leachate Treatment	21,550,000	15,275,000	325,000	15,600,000
Totals	\$45,295,000	\$21,820,000	\$14,855,000	\$ 36,675,000

Reserves

The CSWM service is required to maintain reserves in accordance with provincial regulations and to report under the PSAB guideline PS 3270 for solid waste landfill closure and post closure liability. This includes requirements for closure and post-closure care, and determining the liability based on the sites' volumetric capacity and usage. In addition, the service also maintains a future expenditure reserve for liability purposes, a capital works reserve for future capital works requirements as well as an engineered landfill reserve. The following Table 6 provides current and future reserve fund balances based on the preliminary Financial Plan. The use of reserve funds is limited to specific requirements for that fund.

Table 6: CSWM Reserve Fund Balancesⁱ.

Reserve Fund	2017	2022
Future expenditure	\$2,640,666	\$3,140,666
Capital works	4,436,571	14,644,702
Engineered landfill construction	2,236,298	1,356,298
Landfill closure	877,824	895,966
Total (\$)	\$10,191,359	\$20,037,632

Note: The actual December 31, 2018 reserve fund balances will be available late February once the 2018 year end has been completed.

There is an annual minimum contribution to the Capital Works Reserve Fund of \$60,000 to assist with asset management for the replacement of equipment and infrastructure. In addition, an annual contribution of \$250,000 will be made beginning in 2020 to the landfill closure reserve to ensure adequate funds are available for the future closure of the new engineered landfill. Staff are reviewing the required amount to contribute to each fund and the asset management process will provide support for any changes.

Citizen/Public Relations

The CSWM service is funded through a combination of tax requisition and the collection of tipping fees at the regional waste management centers. The preliminary 2019-2023 Financial Plan shows that tax requisition is projected to be increased to \$6 million for the next five years of the preliminary Financial Plan. Public communication will focus on informing residents that the change has been deferred in 2017 and 2018 and the increase in 2019 is required in order to meet SWMP obligations in the future, an increased tax requisition may be required in order to fund capital projects and to mitigate against waste leakage and illegal dumping from higher tipping fees. Communications will highlight the significant costs of closure projects and the development of a new engineered landfill, along with the benefits that these projects provide to the community and the environment.

Attachments: Appendix A – “CSWM 2019-2023 Preliminary Operating Financial Plan”
Appendix B – “CSWM 2019-2023 Preliminary Capital Financial Plan”
Appendix C – “CSWM 2015-2018 Budget vs. Actual Comparisons”
Appendix D – “Policy 1700-00 – CSWM Regional Solid Waste Service Financial Planning Policy”

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues							
040R - Requisition							
019 - Reqn Elect/Spec Prov Govt	EA tax requisition		2,169,546	2,169,546	2,169,546	2,169,546	2,169,546
020 - Reqn Municipal	Municipal tax requisition		3,830,454	3,830,454	3,830,454	3,830,454	3,830,454
		Total:	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
080R - Applications/Permit fees							
117 - Tipping Fees	Cortes Island - fridges	500		500	500	500	500
117 - Tipping Fees	CR/CV WMC's carcasses & offal/controlled waste 168 mt	32,339		31,080	31,080	31,920	31,920
117 - Tipping Fees	CR/CV WMC's clean fill 2530 mt	40,973		40,973	40,973	40,973	40,973
117 - Tipping Fees	CR/CV WMC's commercial cardboard/recycling 11 mt	2,520		2,520	2,520	2,520	2,520
117 - Tipping Fees	CR/CV WMC's construction waste 11,989 mt	1,436,209		1,978,185	1,978,185	2,038,130	2,038,130
117 - Tipping Fees	CR/CV WMC's divertable drywall/gypsum waste 1850 mt	416,250		425,500	425,500	434,750	434,750
117 - Tipping Fees	CR/CV WMC's divertable wood waste 3100 mt	372,000		372,000	372,000	372,000	372,000
117 - Tipping Fees	CR/CV WMC's ICI/household 29,875 mt	3,859,760		3,543,615	3,543,615	3,674,860	2,686,460
117 - Tipping Fees	CR/CV WMC's mattress diversion unit charge 8000 units	48,000		48,000	48,000	48,000	48,000
117 - Tipping Fees	CR/CV WMC's mixed waste with recycleables	80,000		106,800	106,800	133,500	133,500
117 - Tipping Fees	CR/CV WMC's municipal by contract 19,088 mt	2,481,796		2,576,880	2,576,880	2,672,320	2,672,320
117 - Tipping Fees	CR/CV WMC's organics/food waste 1624 mt	73,119		938,010	938,010	987,379	2,341,983
117 - Tipping Fees	CR/CV WMC's refrigerators/cfc's 204 mt	21,415		21,415	21,415	21,415	21,415
117 - Tipping Fees	CR/CV WMC's site access fee	463,092		463,092	463,092	463,092	463,092
117 - Tipping Fees	CR/CV WMC's yard waste 1599 mt	111,739		111,739	111,739	111,739	111,739
		Total:	9,439,712	10,660,309	10,660,309	11,033,098	11,399,302
090R - Other Revenue/Recoveries							
131 - Recoveries - MMBC Incentives	Recycle BC incentive estimate		100,000	100,000	100,000	100,000	100,000
132 - Recoveries - Scrap	Batteries	30,000		30,000	30,000	30,000	30,000
132 - Recoveries - Scrap	Scrap Metal Recoveries - all facilities	150,000		150,000	150,000	150,000	150,000
			180,000	180,000	180,000	180,000	180,000
133 - Recoveries - Other	Landfill Gas Utilization		0	50,000	50,000	50,000	50,000
135 - Recoveries-Other Functions	From function #337 for biosolids leachate treatment	35,000		35,000	35,000	35,000	35,000
135 - Recoveries-Other Functions	Recovery from Denman Island Refuse - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #362	2,000		2,000	2,000	2,000	2,000
135 - Recoveries-Other Functions	Recovery from Hornby Island Refuse - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #360	2,000		2,000	2,000	2,000	2,000

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
135 - Recoveries-Other Functions	Recovery from Royston - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #366	2,000		2,000	2,000	2,000	2,000
			41,000	41,000	41,000	41,000	41,000
		Total:	321,000	371,000	371,000	371,000	371,000
160R - Prior year surplus							
150 - Surplus Prior Year	cfwd 2018 Grant to City of Campbell River for road upgrades or other projects of community benefit per agreement	0		0	0	0	0
150 - Surplus Prior Year	General Surplus	0		0	0	0	0
			0	0	0	0	0
151 - Funds Allocated from Prior Year			116,010	116,010	116,010	116,010	116,009
		Total:	116,010	116,010	116,010	116,010	116,009
		Total Revenues:	15,876,722	17,147,319	17,147,319	17,520,108	17,886,311
Expenditures							
010 - Operating							
200 - Support Services	HR	86,304		88,030	89,791	91,587	93,419
200 - Support Services	IS	121,325		123,752	126,227	128,752	131,327
200 - Support Services	Rent	33,147		33,810	34,486	35,176	35,880
200 - Support Services	Support	400,334		408,341	416,508	424,838	433,335
			641,110	653,933	667,012	680,353	693,961
212 - Grants Uncond Local Govt	Annual host community payment per agreement with Village of Cumberland (20 year term)	300,000		300,000	300,000	300,000	300,000
212 - Grants Uncond Local Govt	Annual host community pymt per agreement with the City of Campbell River (expires 2018, extended)	50,000		50,000	50,000	50,000	50,000
			350,000	350,000	350,000	350,000	350,000
214 - Grants Cond Local Agencies	Tipping fees - per updated waiver policy and board direction for budget		16,000	16,000	16,000	16,000	16,000
216 - Municipal Contract	Gold River site lease (contract expires 2020)	33,354		34,021	34,701	35,395	36,102
216 - Municipal Contract	Gold River transfer station operation (contract expires 2020)	128,010		130,570	133,181	135,845	138,561
216 - Municipal Contract	Sayward bulky waste clean up	6,000		6,000	6,000	6,000	6,000
216 - Municipal Contract	Sayward MSW trucking supplement - Unified Transportation Plan	9,270		9,548	9,834	10,129	10,433
216 - Municipal Contract	Sayward rental of (Mainroad) highways yard for bulky waste clean up	7,800		7,800	7,800	7,800	7,800
216 - Municipal Contract	Village of Tahsis for operation of landfill and recycling. (contract expires 2022)	130,000		130,000	130,000	130,000	130,000

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
216 - Municipal Contract	Zeballos - Village of Zeballos for operation of landfill (contract req'd)	8,000		8,000	8,000	8,000	8,000
216 - Municipal Contract	Zeballos - Village of Zeballos for operation of RecycleBC depot (contract req'd)	8,000		8,000	8,000	8,000	8,000
			330,434	333,939	337,516	341,169	344,896
246 - Bank Charges	CRWMC Visa/MasterCard/Interac Charges	10,000		10,000	10,000	10,000	10,000
246 - Bank Charges	CVWMC Visa/MasterCard/Interac Charges	12,500		12,500	12,500	12,500	12,500
246 - Bank Charges	Visa/MasterCard/Interact Charges (account payments made through head office POS)	13,500		13,500	13,500	13,500	13,500
			36,000	36,000	36,000	36,000	36,000
257 - Clothing/Laundering	CVWMC Coveralls service contract	5,000		5,000	5,000	5,000	5,000
257 - Clothing/Laundering	CVWMC Personal Protective Equipment	4,000		4,000	4,000	4,000	4,000
			9,000	9,000	9,000	9,000	9,000
262 - Contracts - Operating	CIWMC transfer station operation (contract expires 2021)	110,000		113,500	116,500	120,000	124,000
262 - Contracts - Operating	CIWMC - Transportation waste & scrap metal (B&D Containers contract expires 2022)	87,200		87,200	87,200	87,200	87,200
262 - Contracts - Operating	CRWMC Allowance for operating contract (adjustments and misc work)	100,000		100,000	100,000	100,000	10,000
262 - Contracts - Operating	CRWMC Bird control contract including contingency for on-call (contract expires 2021)	98,850		98,850	98,850	98,850	98,850
262 - Contracts - Operating	CRWMC Operating contract Berry & Vale - (TS & Landfill - contract expires June 2019)	1,349,950		1,370,199	1,390,752	1,411,613	1,432,787
262 - Contracts - Operating	CRWMC transportation: Waste transport per Berry & Vale operation contract (per trip/per tonne) contract expires June 2019	134,995		137,020	139,075	141,161	143,278
262 - Contracts - Operating	CV Regional Organics	0		938,010	938,010	987,379	2,341,983
262 - Contracts - Operating	CVWMC Bird control contract (contract expires 2021)	98,850		98,850	98,850	98,850	98,850
262 - Contracts - Operating	CVWMC Grinding clean yard waste for Bio-solids skyrocket program	50,000		50,000	50,000	50,000	50,000
262 - Contracts - Operating	CVWMC Organic composting (Net Zero contract expires 2018)	128,000		128,000	0	0	0
262 - Contracts - Operating	CVWMC transportation (cardboard recycling & fridges) (B&D Containers contract expires 2022)	21,500		21,500	21,500	21,500	21,500
262 - Contracts - Operating	Gold River - Transportation of waste & scrap metal (B&D Containers contract expires 2022)	40,000		40,000	40,000	40,000	40,000
262 - Contracts - Operating	Hornby - Transportation to CV & CR (B&D Containers contract expires 2022)	40,000		40,000	40,000	40,000	40,000
262 - Contracts - Operating	Kyuquot-Area A transportation (barging & trucking to GRWMC)	20,000		20,000	20,000	20,000	20,000
262 - Contracts - Operating	Quadra Island recycling depot operation (contract expires Jun 2019)	10,000		10,000	10,000	10,000	10,000
262 - Contracts - Operating	Sayward Area A transportation collection events. (B&D Containers contract expires 2022)	9,000		9,000	9,000	9,000	9,000
262 - Contracts - Operating	Sayward recycling depot operations (contract expires 2019)	13,000		13,000	13,000	13,000	13,000

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
262 - Contracts - Operating	Tahsis - Transportation scrap metal (B&D Containers contract expires 2022)	10,000		10,000	10,000	10,000	10,000
262 - Contracts - Operating	Zeballos - Transportation scrap metal (B&D Containers contract expires 2022)	4,000		4,000	4,000	4,000	4,000
			2,325,345	3,289,129	3,186,737	3,262,553	4,554,448
266 - Deliveries/Transportation	Allocation for freight, courier and deliveries	1,500		1,500	1,500	1,500	1,500
266 - Deliveries/Transportation	CRWMC transportation and deliveries (outside services)	1,000		1,000	1,000	1,000	1,000
266 - Deliveries/Transportation	CVWMC general freight & deliveries	1,500		1,500	1,500	1,500	1,500
266 - Deliveries/Transportation	CVWMC FAS Courier svcs	6,000		6,000	6,000	6,000	6,000
266 - Deliveries/Transportation	Education programs - deliveries/transportation	500		500	500	500	500
			10,500	10,500	10,500	10,500	10,500
270 - Freon Removal	CRWMC freon processing		8,500	8,500	8,500	8,500	8,500
275 - Permits/Licences	CVWMC Two way radio licence fees		3,500	3,500	3,500	3,500	3,500
276 - Software Licence/Mtce	Allmax Antero equip mtce software - annual mtce	975		975	975	975	975
276 - Software Licence/Mtce	Allowance for additional fees	1,000		1,000	1,000	1,000	1,000
276 - Software Licence/Mtce	Cansell Survey - autocad annual mtce	750		750	750	750	750
276 - Software Licence/Mtce	Decision Support Software (AM) annual licensing and maintenance fee	0		3,900	3,900	3,900	3,900
276 - Software Licence/Mtce	PacWeigh software - annual mtce	8,000		8,000	8,000	8,000	8,000
			10,725	14,625	14,625	14,625	14,625
281 - Materials & Supplies	Asbestos Bags	8,000		8,000	8,000	8,000	8,000
281 - Materials & Supplies	Cell 1 LFG maintenance materials	0		0	5,000	5,000	0
281 - Materials & Supplies	Cell 1 maintenance materials	0		0	0	5,000	0
281 - Materials & Supplies	CIWMC misc supplies for recycling operations and transfer stations	6,060		6,121	6,182	6,244	6,306
281 - Materials & Supplies	CR compost education centre - materials & supplies	2,550		2,601	2,653	2,706	2,760
281 - Materials & Supplies	CVWMC Miscellaneous consumable materials and shop supplies	14,140		14,281	14,424	14,568	14,000
281 - Materials & Supplies	Education programs - materials & supplies	5,050		5,101	5,152	5,204	5,256
281 - Materials & Supplies	Recycle BC Depots	2,020		2,040	2,060	2,081	2,101
			37,820	38,144	43,471	48,803	38,423
284 - Meeting Expense	CR Compost education centre	150		150	150	150	150
284 - Meeting Expense	CS Waste Mgt Board Meetings	10,000		10,000	10,000	10,000	10,000
			10,150	10,150	10,150	10,150	10,150
293 - Office Expenses	CRWMC allowance for computer system maintenance and repairs	525		525	525	525	525
293 - Office Expenses	CRWMC allowance office supplies	1,750		1,750	1,750	1,750	1,750
293 - Office Expenses	CRWMC Computer Cleaning Service	225		225	225	225	225
293 - Office Expenses	CRWMC tipping Fee Invoice Forms	1,700		1,700	1,700	1,700	1,700

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
293 - Office Expenses	RSW General Office Supplies	2,000		2,000	2,000	2,000	2,000
			6,200	6,200	6,200	6,200	6,200
296 - Postage			300	300	300	300	300
303 - Recycling/Diversion Initiatives	Gold River tires processing	325		325	325	325	325
303 - Recycling/Diversion Initiatives	Analytical drywall testing for asbestos	2,000		2,000	2,000	2,000	2,000
303 - Recycling/Diversion Initiatives	CRWMC shipping mattresses to CVWMC for processing	20,000		20,000	20,000	20,000	20,000
303 - Recycling/Diversion Initiatives	CRWMC tires processing	1,550		1,550	1,550	1,550	2,000
303 - Recycling/Diversion Initiatives	CVWMC tires processing	2,000		2,000	2,000	2,000	2,000
303 - Recycling/Diversion Initiatives	Drywall diversion program (NWG tipping fees)	341,350		341,350	341,350	341,350	341,350
303 - Recycling/Diversion Initiatives	Hazardous waste permanent facilities at CR & CV Enviro systems (contract expires 2019)	275,000		275,000	275,000	275,000	275,000
303 - Recycling/Diversion Initiatives	Hazardouse waste events - rotated between GR, Tahsis, Sayward, CI, QI, Hornby, DI over 5 years	30,000		30,000	30,000	30,000	30,000
303 - Recycling/Diversion Initiatives	Non Recycle BC multimaterial recycling depot program (Emterra - contract expires Jun 2019)	305,000		315,000	325,000	335,000	345,000
303 - Recycling/Diversion Initiatives	Quadra Island recycling garbage bin	4,500		4,500	4,500	4,500	4,500
303 - Recycling/Diversion Initiatives	Woodwaste diversion program - (CR 900 mt @ \$53.60, CV 900,mt @ \$71.31) (contract expires Jun 20??)	113,000		113,000	113,000	113,000	113,000
			1,094,725	1,104,725	1,114,725	1,124,725	1,135,175
305 - Safety Equipment	CVWMC safety supplies/equipment		5,000	5,000	5,000	5,000	5,000
311 - Signs	Allowance	5,000		4,000	4,000	4,000	4,000
311 - Signs	CR Compost education centre - signs	1,500		1,000	1,000	1,000	1,000
311 - Signs	Education programs - signs	5,000		3,500	3,500	3,500	3,500
311 - Signs	Facility signs - CIWMC	1,000		1,000	1,000	1,000	1,000
311 - Signs	Facility Signs - CRWMC	2,000		2,000	2,000	2,000	2,000
311 - Signs	Facility signs - CVWMC	2,000		1,500	1,500	1,500	1,500
311 - Signs	Facility signs - HIWMC	1,000		1,000	1,000	1,000	1,000
311 - Signs	Illegal dumping	5,000		5,000	5,000	5,000	5,000
			22,500	19,000	19,000	19,000	19,000
314 - Telephone & Alarm Lines	218-4331 Mgr CSWM projects	1,350		1,377	1,405	1,433	1,450
314 - Telephone & Alarm Lines	334-6475 Mgr CSWM operations	1,350		1,377	1,405	1,433	1,450
314 - Telephone & Alarm Lines	703-1693 Senior Mgr CSWM	1,350		1,377	1,405	1,433	1,450
314 - Telephone & Alarm Lines	CIWMC 935-6329 Telus landline	1,097		1,119	1,141	1,164	1,175
314 - Telephone & Alarm Lines	Coordinators	1,600		1,600	1,600	1,600	1,600
314 - Telephone & Alarm Lines	CRWMC 287-8529 Telus charges for modem line	1,088		1,110	1,132	1,155	1,200
314 - Telephone & Alarm Lines	CRWMC Alarm Monitoring charges - Prices's Alarms	424		432	441	450	460

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
314 - Telephone & Alarm Lines	CRWMC Allowance - repairs and maintenance	212		216	220	224	250
314 - Telephone & Alarm Lines	CVWMC 334-7640 cell - Engineering Analysts	188		192	196	200	250
314 - Telephone & Alarm Lines	CVWMC 336-8033 Telus	1,077		1,098	1,119	1,141	1,150
314 - Telephone & Alarm Lines	CVWMC 336-8073 Fax	1,078		1,100	1,122	1,144	1,150
314 - Telephone & Alarm Lines	CVWMC 336-8083 Telus	1,078		1,100	1,122	1,144	1,150
314 - Telephone & Alarm Lines	CVWMC alarm Monitoring - (Nov to Nov contract)	478		488	498	508	510
314 - Telephone & Alarm Lines	CVWMC Allowance - telephone and alarm service	675		689	703	717	725
314 - Telephone & Alarm Lines	CVWMC Rogers wireless 702-1825 (split with compost facility)	423		431	440	449	455
314 - Telephone & Alarm Lines	CVWMC Supervisor 203-5368	1,200		1,200	1,200	1,200	1,200
			14,668	14,906	15,149	15,395	15,625
319 - Training/Development &	CSWM Training, courses & seminars	5,000		5,000	5,000	5,000	5,000
319 - Training/Development &	CVWMC allowance for certification & misc. training	18,000		18,000	18,000	18,000	18,000
319 - Training/Development & Conferences	CVWMC allowance for seminars/courses (3 operators - LF BCQLO)	5,000		5,000	5,000	5,000	5,000
319 - Training/Development &	CVWMC asbestos training	3,000		3,000	3,000	3,000	3,000
319 - Training/Development &	CVWMC first aid courses	650		650	650	650	650
319 - Training/Development &	CVWMC HHW training	3,000		3,000	3,000	3,000	3,000
319 - Training/Development &	CVWMC WHMIS training	700		700	700	700	700
319 - Training/Development &	CWMA	650		650	650	650	650
319 - Training/Development &	Mgmt/leadership development	7,000		7,000	7,000	7,000	7,000
319 - Training/Development &	RCBC	350		350	350	350	350
319 - Training/Development &	SWANA Symposium	1,225		1,225	1,225	1,225	1,225
			44,575	44,575	44,575	44,575	44,575
320 - Travel	Allowance for travel to development programs/conferences	4,800		4,800	4,800	4,800	4,800
320 - Travel	Allowance for travel within regional solid waste management area	2,700		2,700	2,700	2,700	2,700
320 - Travel	Board travel	10,000		10,000	10,000	10,000	10,000
320 - Travel	CVWMC allowance for meals & accommodation	1,100		1,100	1,100	1,100	1,100
320 - Travel	CVWMC allowance for travel	5,100		5,200	5,300	5,400	5,500
320 - Travel	Education programs - travel	6,000		6,000	6,000	6,000	6,000
			29,700	29,800	29,900	30,000	30,100
335 - Advertising	CSWM general advertising	30,000		30,000	30,000	30,000	30,000
335 - Advertising	Education programs - general advertising	20,000		20,000	20,000	20,000	20,000
335 - Advertising	Education programs - organics advertising	20,000		20,000	10,000	10,000	10,000
335 - Advertising	Illegal Dumping Prevention	10,000		10,000	10,000	10,000	10,000
			80,000	80,000	70,000	70,000	70,000

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
340 - Dues And Memberships	Coast Waste Mgmt corporate membership (CVRD/SRD)	4,500		4,500	4,500	4,500	4,500
340 - Dues And Memberships	CVWMC Molo certification	1,400		1,400	1,400	1,400	1,400
340 - Dues And Memberships	CVWMC SWANA	1,000		1,000	1,000	1,000	1,000
340 - Dues And Memberships	Various memberships (APEGBC/SWANA/BCWWA etc)	3,500		3,500	3,500	3,500	3,500
			10,400	10,400	10,400	10,400	10,400
347 - Library/Publications	Technical Publications	400		400	400	400	400
347 - Library/Publications	Trade Journals Misc	100		100	100	100	100
			500	500	500	500	500
353 - Public Relations	Long service awards & allowance for jackets etc		650	650	650	650	650
354 - Education Programs Public	Education programs - public relations		5,000	5,000	5,000	5,000	5,000
366 - Engineering Fees	CSWM plan update	0		0	0	267,000	267,000
366 - Engineering Fees	Landfill groundwater monitoring - all landfills (GHD contract expires 2019)	340,000		346,000	353,000	360,000	368,000
366 - Engineering Fees	LF fire control plan (MOE requirement) (CFWD 30,000)	10,000		0	0	0	0
366 - Engineering Fees	Monitoring wells maintenance	15,000		15,000	15,000	15,000	0
366 - Engineering Fees	Waste Composition Study	0		120,000	0	120,000	0
			365,000	481,000	368,000	762,000	635,000
369 - Insurance Liability	Liability Insurance		6,814	7,018	7,229	7,446	7,669
372 - Insurance Property	Total Property Insured Value \$6,659,072		11,466	11,695	11,929	12,168	12,411
381 - Legal Fees	Labour relations matters	10,000		10,000	10,000	10,000	10,000
381 - Legal Fees	Legal Fees - Bylaws, etc	35,000		35,000	35,000	35,000	35,000
			45,000	45,000	45,000	45,000	45,000
385 - Gis Services	GIS services		5,800	5,800	5,800	5,800	5,800
387 - Other Prof Fees	#391 portion of ortho photos (every 2 yrs)	0		5,000	0	6,000	0
387 - Other Prof Fees	2 - Waste reduction educators (contract expires 2018)	99,000		101,000	104,000	108,000	110,000
387 - Other Prof Fees	Allowance for disaster/emergency reaction plan	15,000		15,000	15,000	15,000	15,000
387 - Other Prof Fees	Allowance for engineering studies, surveys and reports	50,000		50,000	50,000	50,000	50,000
387 - Other Prof Fees	Asset Management Planning	25,000		10,000	0	0	0
387 - Other Prof Fees	Continuing first nations consultation	5,000		5,000	5,000	5,000	5,000
387 - Other Prof Fees	CRWMC DOCP implementation	0		0	0	0	0
387 - Other Prof Fees	Educator CR compost education centre (contract expires 2018)	36,000		37,200	38,200	39,300	40,000
387 - Other Prof Fees	Event speakers CR compost education centre	500		500	500	500	500
387 - Other Prof Fees	Illegal dumping plan (Bylaw and program)	28,000		28,000	28,000	28,000	28,000
387 - Other Prof Fees	Surveys, speakers, analysis, meetings	20,000		20,000	20,000	20,000	20,000
387 - Other Prof Fees	Topographic survey for landfills	15,000		15,000	15,000	15,000	15,000
387 - Other Prof Fees	Waste to Energy	30,000		0	0	0	0

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
387 - Other Prof Fees	Website support	15,000		15,000	15,000	15,000	15,000
			338,500	301,700	290,700	301,800	298,500
400 - Contracted Svcs Buildings/Land	Allowance - recycling depot maintenance	12,000		12,000	12,000	12,000	12,000
400 - Contracted Svcs Buildings/Land	CFWD 2017 CVWMC provision for operations transition costs	0		0	0	0	0
400 - Contracted Svcs Buildings/Land	CIWMC road maintenance	6,000		6,000	6,000	6,000	6,000
400 - Contracted Svcs Buildings/Land	CR Compost education centre	2,000		2,000	2,000	2,000	2,000
400 - Contracted Svcs Buildings/Land	CRWMC misc repairs (scale, fence, etc)	7,000		7,000	7,000	7,000	7,000
400 - Contracted Svcs Buildings/Land	CRWMC septic pump and haul	6,000		6,000	6,000	6,000	6,000
400 - Contracted Svcs Buildings/Land	CVWMC calcium - dust control	10,000		10,000	10,000	10,000	10,000
400 - Contracted Svcs Buildings/Land	CVWMC facility maintenance	15,000		15,000	15,000	15,000	15,000
400 - Contracted Svcs Buildings/Land	CVWMC pest control contract	2,500		2,500	2,500	2,500	2,500
400 - Contracted Svcs Buildings/Land	CVWMC security - after hours and weekends contract	45,000		45,000	45,000	45,000	45,000
400 - Contracted Svcs Buildings/Land	CVWMC septic pump and haul service	5,000		5,000	5,000	5,000	5,000
400 - Contracted Svcs Buildings/Land	CVWMC site work - repair, maintenance and upkeep	16,000		16,000	16,000	16,000	16,000
400 - Contracted Svcs Buildings/Land	CVWMC site work - roadway repair, maintenance and upkeep	40,000		40,000	40,000	40,000	0
400 - Contracted Svcs Buildings/Land	HIWMC mtce of recycling building	6,000		6,000	6,000	6,000	6,000
400 - Contracted Svcs Buildings/Land	Security - CANEX open-shut gates	4,200		4,200	4,200	4,200	4,200
			176,700	176,700	176,700	176,700	136,700
409 - Hydro	CIWMC hydro	2,049		2,110	2,173	2,238	2,305
409 - Hydro	CRWMC Hydro to well/fire pump	8,688		8,949	9,217	9,494	9,779
409 - Hydro	CVWMC hydro charges	9,548		9,834	10,129	10,433	10,746
409 - Hydro	Zeballos hydro	126		130	134	138	142
			20,411	21,023	21,653	22,303	22,972
410 - Carbon Offset	Carbon offset		2,970	2,970	2,970	2,970	2,970
412 - Janitorial/Cleaning Supplies	CVWMC cleaning supplies/toilet paper/paper towels/misc. equipment		1,500	1,500	1,500	1,500	1,500
415 - Landscaping/Grounds Mtce	CRWMC MSE wall landscaping		4,000	4,000	4,000	4,000	4,000
421 - Rental/Lease Buildings	Headquarters Rd 1/2 storage locker rental	800		800	800	800	800
421 - Rental/Lease Buildings	Recycling depot lease - Oyster River	3,650		3,650	3,650	3,650	3,650
			4,450	4,450	4,450	4,450	4,450
430 - Water	CVWMC purchase of potable water		2,600	2,600	2,600	2,600	2,600
438 - Contract Svcs Equip/Mach	Allowance wood waste grinding	20,000		20,000	20,000	20,000	20,000
438 - Contract Svcs Equip/Mach	CIWMC maintenance of baler, skid steer	2,650		2,650	2,650	2,650	2,650
438 - Contract Svcs Equip/Mach	CIWMC site maintenance	3,200		3,200	3,200	3,200	3,200
438 - Contract Svcs Equip/Mach	Cleanup - illegal dumping	20,000		20,000	20,000	20,000	20,000

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
438 - Contract Svcs Equip/Mach	CVWMC - CAT 903	5,000		5,000	5,000	5,000	5,000
438 - Contract Svcs Equip/Mach	CVWMC 2 way radio - repair/maintenance service	3,050		3,050	3,050	3,050	3,050
438 - Contract Svcs Equip/Mach	CVWMC allowance - waste compactors small equipment	25,000		25,000	25,000	25,000	25,000
438 - Contract Svcs Equip/Mach	CVWMC Kubota	2,000		2,000	2,000	2,000	2,000
438 - Contract Svcs Equip/Mach	CVWMC maintenance contract for 2013 compactor Bomag SW015 Scheduled to be replaced in late 2019 once ordered	75,000		12,000	12,000	12,000	1,200
438 - Contract Svcs Equip/Mach	CVWMC maintenance contract for Volvo 70G end loader SW014	15,000		15,000	15,000	15,000	15,000
438 - Contract Svcs Equip/Mach	CVWMC maintenance for gravel truck	20,000		3,000	3,000	3,000	3,000
438 - Contract Svcs Equip/Mach	CVWMC maintenance for new D6 Dozer	12,000		12,000	12,000	12,000	12,000
438 - Contract Svcs Equip/Mach	CVWMC maintenance for new excavator	10,000		10,000	10,000	10,000	10,000
438 - Contract Svcs Equip/Mach	CVWMC maintenance for new Roll Off truck	8,000		8,000	8,000	8,000	8,000
438 - Contract Svcs Equip/Mach	CVWMC Water pump - Cell 1	1,000		1,000	1,000	1,000	1,000
438 - Contract Svcs Equip/Mach	CVWMC Wheel loader CAT938K maintenance	12,000		12,000	12,000	12,000	12,000
438 - Contract Svcs Equip/Mach	Gold River allowance for wood waste grinding	20,000		20,000	20,000	20,000	20,000
438 - Contract Svcs Equip/Mach	Konica copier mtce - costs shared with other first floor departments	552		552	552	552	552
438 - Contract Svcs Equip/Mach	Roll off bin maintenance	20,000		20,000	20,000	20,000	20,000
438 - Contract Svcs Equip/Mach	Tahsis - allowance for landfill equipment maintenance & repair	15,000		15,000	15,000	15,000	15,000
438 - Contract Svcs Equip/Mach	Tahsis operational contract support	30,000		30,000	30,000	30,000	30,000
438 - Contract Svcs Equip/Mach	Zeballos operational contract support	60,000		60,000	60,000	60,000	60,000
			379,452	299,452	299,452	299,452	288,652
441 - Fuel/Lubricants - Mach/Equip	CIWMC diesel fuel for skid steer loader	660		670	680	690	700
441 - Fuel/Lubricants - Mach/Equip	CIWMC hydraulic oil	150		150	150	150	150
441 - Fuel/Lubricants - Mach/Equip	CIWMC lubricating oils and greases	75		75	75	75	75
441 - Fuel/Lubricants - Mach/Equip	CVMWC coolant and antifreeze	1,000		1,000	1,000	1,000	1,000
441 - Fuel/Lubricants - Mach/Equip	CVWMC allowance for small equipment fuel (gasoline)	1,100		1,100	1,100	1,100	1,100
441 - Fuel/Lubricants - Mach/Equip	CVWMC diesel exhaust fluid	5,000		5,000	5,000	5,000	5,000
441 - Fuel/Lubricants - Mach/Equip	CVWMC diesel fuel (marked)	105,000		106,000	107,000	108,000	109,000
441 - Fuel/Lubricants - Mach/Equip	CVWMC grease and other lubricants	6,000		6,100	6,200	6,300	6,400
			118,985	120,095	121,205	122,315	123,425
444 - Rental/Leases - Mach/Equip	Allowance for equipment requirements outside municipal contracts	6,000		6,000	6,000	6,000	6,000
444 - Rental/Leases - Mach/Equip	CR Compost education centre -(wheelchair accessible toilet; power equipment)	2,000		2,000	2,000	2,000	2,000
444 - Rental/Leases - Mach/Equip	CVWMC allowance - equipment rental as needed	5,000		5,000	5,000	5,000	5,000
444 - Rental/Leases - Mach/Equip	CVWMC portable toilet service	2,500		2,500	2,500	2,500	2,500

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
444 - Rental/Leases - Mach/Equip	CVWMC welding gas bottle rentals & charges	1,000		1,000	1,000	1,000	1,000
444 - Rental/Leases - Mach/Equip	Education programs - rentals & leases	4,000		4,000	4,000	4,000	4,000
444 - Rental/Leases - Mach/Equip	Xerox 775 copier shared with other first floor depts	1,701		1,701	1,701	1,701	1,701
			22,201	22,201	22,201	22,201	22,201
447 - Repairs/Mtce Mach/Equip	Cell 1 LFG Maintenance Services	0		0	0	5,000	0
447 - Repairs/Mtce Mach/Equip	Cell 1 pumps maintenance services	0		0	0	5,000	0
447 - Repairs/Mtce Mach/Equip	CVWMC equipment - onsite maintenance parts and supplies	25,000		25,000	25,000	25,000	25,000
			25,000	25,000	25,000	35,000	25,000
458 - Fuel/Lubricants Vehicle	CVWMC fuel - facility service vehicles	5,000		5,000	5,000	5,000	5,000
458 - Fuel/Lubricants Vehicle	Fuel - facility service vehicles	8,000		8,200	8,300	8,400	8,500
			13,000	13,200	13,300	13,400	13,500
461 - Insurance/Licence Vehicle	2010 Ford Crewcab CK6749	1,374		1,401	1,429	1,458	1,487
461 - Insurance/Licence Vehicle	2014 Nissan Pathfinder 740FVN	1,430		1,459	1,488	1,518	1,548
461 - Insurance/Licence Vehicle	2015 Chev Silverado JK1927	1,530		1,561	1,592	1,624	1,656
461 - Insurance/Licence Vehicle	2016 Caterpillar 232D Skid-steer loader Model 232D X66562	321		327	334	341	348
461 - Insurance/Licence Vehicle	2016 Finning CAT 938K wheeled loader X67646	329		336	343	350	357
461 - Insurance/Licence Vehicle	Claims experience	423		431	440	449	458
461 - Insurance/Licence Vehicle	CVWMC 1989 Freightliner FLD-12064 8815LR	605		617	629	642	655
461 - Insurance/Licence Vehicle	CVWMC 2007 Sterling Dump truck 8794LR	1,699		1,733	1,768	1,803	1,839
461 - Insurance/Licence Vehicle	CVWMC 2008 Sterling Dump truck 5114LK 8796LR	949		968	987	1,007	1,027
461 - Insurance/Licence Vehicle	CVWMC 2009 BigTex flatdeck trailer 49423C	244		249	254	259	264
461 - Insurance/Licence Vehicle	CVWMC 2012 Volvo L70G wheeled loader	329		336	343	350	357
461 - Insurance/Licence Vehicle	CVWMC 2014 GMC Sierra CH0107	1,095		1,117	1,139	1,162	1,185
461 - Insurance/Licence Vehicle	CVWMC 2018 Finning Caterpillar X70383 (estimate)	330		330	330	330	330
461 - Insurance/Licence Vehicle	CVWMC 2018 Kubota RTV-X1100C (15642X) (estimate)	55		55	55	55	55
461 - Insurance/Licence Vehicle	CVWMC Allowance for vehicles/equipment	1,665		1,698	1,732	1,767	1,775
			12,378	12,618	12,863	13,115	13,341
464 - Repairs & Mtce Vehicle	CVWMC allowance - facility vehicles service and repairs	3,500		3,500	3,500	3,500	3,500
464 - Repairs & Mtce Vehicle	Global allowance - facility vehicles service and repairs	4,500		4,500	4,500	4,500	4,500
			8,000	8,000	8,000	8,000	8,000
468 - Minor Capital	Allowance - minor capital projects	100,000		100,000	100,000	100,000	100,000
468 - Minor Capital	CVWMC First Aid facility per Worksafe BC regs	20,000		0	0	0	0
468 - Minor Capital	CVWMC storage lockers	12,000		0	0	0	0
468 - Minor Capital	Laptop and Desktop replacements	3,000		5,000	2,000	3,800	5,600
468 - Minor Capital	Recycle BC depot improvements	10,000		10,000	10,000	10,000	10,000
			145,000	115,000	112,000	113,800	115,600

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
		Total:	6,812,529	7,775,498	7,570,962	8,098,918	9,221,819
030 - Personnel costs							
220 - Salaries & Wages		1,673,236		1,726,399	1,765,436	1,805,398	1,846,290
220 - Salaries & Wages	ACTING PAY	290		290	290	290	290
220 - Salaries & Wages	BYOD	2,700		2,700	2,700	2,700	2,700
220 - Salaries & Wages	EMPLOYEE BENEFITS OPERATING RESERVE	17,163		17,700	18,095	18,499	18,913
220 - Salaries & Wages	EMPLOYER HEALTH TAX	52,003		53,630	54,827	56,053	57,308
220 - Salaries & Wages	OVERTIME PROVISION	15,000		15,000	15,000	15,000	15,000
220 - Salaries & Wages	VACATION/SICK COVERAGE	1,971		2,010	2,050	2,091	2,133
220 - Salaries & Wages	VEHICLE ALLOWANCE	600		600	600	600	600
			1,762,963	1,818,329	1,858,998	1,900,631	1,943,234
221 - Directors Remuneration	Chair	1,050		1,050	1,050	1,050	1,050
221 - Directors Remuneration	Regional Solid Waste (Board) X 14 MTGS X 25 ATTENDEES	56,000		56,000	56,000	56,000	56,000
221 - Directors Remuneration	Travel as per Bylaw	3,000		3,000	3,000	3,000	3,000
			60,050	60,050	60,050	60,050	60,050
225 - Benefits			467,970	480,929	491,726	502,779	514,088
238 - WCB			35,302	36,427	37,249	38,097	38,954
		Total:	2,326,285	2,395,735	2,448,023	2,501,557	2,556,326
060 - Contribution to reserve							
485 - Contr To Capital Works Reserve	#830 Capital works reserve additional contribution	5,261,799		4,860,705	4,490,705	3,670,030	2,651,510
485 - Contr To Capital Works Reserve	#830 Capital works reserve annual contribution for vehicle replacments	10,000		10,000	10,000	10,000	10,000
485 - Contr To Capital Works Reserve	#830 Capital works reserve contribution (annual minimum of \$50,000 plus \$120,000 for capital project/equipment)	170,000		170,000	170,000	170,000	170,000
			5,441,799	5,040,705	4,670,705	3,850,030	2,831,510
489 - Reserve Contr Other	#391 Future expenditure reserve	100,000		100,000	100,000	100,000	100,000
489 - Reserve Contr Other	#893 Closure reserve	0		250,000	250,000	250,000	250,000
489 - Reserve Contr Other	Additional contribution to closure reserve from surplus	116,010		116,010	116,010	116,010	116,009
			216,010	466,010	466,010	466,010	466,009
		Total:	5,657,809	5,506,715	5,136,715	4,316,040	3,297,519
070 - Transfer to other functions							
495 - Transfer To Other Functions	To service #110 for contribution to Decision Support Software		13,000	0	0	0	0
		Total:	13,000	0	0	0	0

Function Budget with Notes

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
090 - Debt charges							
505 - Debt Charges-Principal	New debt 2020 - L/A Bylaw 372 \$9,209,412 @ 4% x 20 yrs -	0		162,828	325,655	325,655	325,655
505 - Debt Charges-Principal	New Debt 2021 CV Engineered Landfill - L/A Bylaw 373 and 405 \$15,479,798 @ 4% x 20	0		0	273,691	547,382	547,382
505 - Debt Charges-Principal	New Debt 2023 CR Closure - Bylaw 371 \$9,405,685 @ 4% x 20 (1/2 year)	0		0	0	0	166,298
			0	162,828	599,346	873,037	1,039,335
506 - Debt Charges-Interest	Byl 371 interim financing interest - CR Closure	16,802		50,107	77,190	231,808	176,545
506 - Debt Charges-Interest	Byl 372 interim financing interest - CV closure	173,124		175,138	0	0	0
506 - Debt Charges-Interest	Byl 373/405 interim financing interest - CV engineered landfill	389,203		390,377	298,652	0	0
506 - Debt Charges-Interest	New debt 2020 - L/A Bylaw 372 \$9,209,412 @ 4% x 20 yrs -	0		0	368,376	368,376	368,376
506 - Debt Charges-Interest	New debt 2020 - L/A Bylaw 372 \$9,209,412 @ 4% x 20 yrs - 6 mos	0		184,188	0	0	0
506 - Debt Charges-Interest	New Debt 2021 CV Engineered Landfill - L/A bylaw 373 and 405 \$15,479,798 @ 4% x 20	0		0	0	619,192	619,192
506 - Debt Charges-Interest	New Debt 2021 CV Engineered Landfill - L/A bylaw 373 and 405 \$15,479,798 @ 4% x 20 - 3 months	0		0	154,798	0	0
506 - Debt Charges-Interest	New Debt 2023 CR Closure - bylaw 371 \$9,405,685 @ 4% x 20 - 3 months	0		0	0	0	94,057
			579,129	799,810	899,016	1,219,376	1,258,170
		Total:	579,129	962,638	1,498,362	2,092,413	2,297,505
		Total Expenditures:	15,388,752	16,640,586	16,654,062	17,008,928	17,373,169
		Net Total:	487,970	506,733	493,257	511,180	513,142

Function Budget with Notes

Function: 392 - CSWM Post Landfill Closure

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditures							
010 - Operating							
266 - Deliveries/Transportation	Deliveries for flare station		500	500	500	500	500
276 - Software Licence/Mtce	Landfill gas flare station - OSI software annual mtce	1,000		1,000	1,000	1,000	1,000
276 - Software Licence/Mtce	Landfill gas flare station - Westburne Rockwell annual mtce	250		250	250	250	250
			1,250	1,250	1,250	1,250	1,250
281 - Materials & Supplies	CVWMC LFG materials	1,500		1,500	1,500	1,500	1,500
281 - Materials & Supplies	Phase 2 closure maintenance materials	4,000		4,000	4,000	4,000	4,000
			5,500	5,500	5,500	5,500	5,500
293 - Office Expenses	Stationery supplies		100	100	100	100	100
305 - Safety Equipment	Personal Protective Equipment		500	500	500	500	500
314 - Telephone & Alarm Lines	CVWMC Rogers wireless 204-0380 flare building		1,200	1,200	1,200	1,200	1,200
319 - Training/Development &	Training/certification for flare		600	600	600	600	600
320 - Travel	Travel for training		600	650	650	700	700
400 - Contracted Svcs Buildings/Land	Building Maintenance	500		500	1,000	1,000	1,000
400 - Contracted Svcs Buildings/Land Mtce	CVWMC leachate hauling (new service for LFG collection system)	4,500		4,500	4,500	4,500	4,500
			5,000	5,000	5,500	5,500	5,500
409 - Hydro	Hydro - landfill gas flare station		9,540	9,810	10,080	10,282	10,693
438 - Contract Svcs Equip/Mach	Cortes Maintenance	5,000		5,000	5,000	5,000	5,000
438 - Contract Svcs Equip/Mach	CVWMC Phase 1 post closure equipment maintenance - LFG collection system	15,000		15,000	15,000	15,000	15,000
438 - Contract Svcs Equip/Mach	Flare equipment calibration	8,000		8,000	8,000	8,000	8,000
			28,000	28,000	28,000	28,000	28,000
447 - Repairs/Mtce Mach/Equip	Parts for repairs of the flare	5,000		5,000	5,000	5,000	5,000
447 - Repairs/Mtce Mach/Equip	Phase 1 LFG maintenance services	0		10,000	0	0	0
447 - Repairs/Mtce Mach/Equip	Phase 2 LFG maintenance services	0		0	0	7,000	0
			5,000	15,000	5,000	12,000	5,000
458 - Fuel/Lubricants Vehicle	Vehicle fuel - 30% LFG Flare (note 70% LTF)		900	1,000	1,100	1,200	1,300
461 - Insurance/Licence Vehicle	50% for the flare/leachate service truck 2018 Chev LD 4WD 8810LR		748	763	778	794	810
		Total:	59,438	69,873	60,758	68,126	61,653
030 - Personnel costs							
220 - Salaries & Wages		49,717		50,820	51,948	53,101	54,282
220 - Salaries & Wages	BYOD	39		39	39	39	39

Function Budget with Notes

Function: 392 - CSWM Post Landfill Closure

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
220 - Salaries & Wages	EMPLOYEE BENEFITS OPERATING RESERVE	498		509	520	531	543
220 - Salaries & Wages	EMPLOYER HEALTH TAX	1,508		1,541	1,575	1,610	1,646
			51,762	52,909	54,082	55,281	56,510
225 - Benefits			14,093	14,404	14,721	15,045	15,378
238 - WCB			1,048	1,073	1,097	1,120	1,145
		Total:	66,903	68,386	69,900	71,446	73,033
		Total Expenditures:	126,341	138,259	130,658	139,572	134,686
		Net Total:	(126,341)	(138,259)	(130,658)	(139,572)	(134,686)

Function Budget with Notes

Function: 393 - Leachate Treatment Plant

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditures							
010 - Operating							
266 - Deliveries/Transportation	LTF Deliverables		700	700	700	700	700
275 - Permits/Licences	LTF permit renewal fees (EOCP facility, BC safety, SFR)		1,500	1,500	1,500	1,500	1,500
276 - Software Licence/Mtce	Annual software licenses		10,500	10,500	10,500	10,500	10,500
281 - Materials & Supplies	LTF Chemicals	75,000		77,777	77,777	79,000	79,000
281 - Materials & Supplies	LTF Lab supplies	15,000		15,000	15,000	15,000	15,000
			90,000	92,777	92,777	94,000	94,000
305 - Safety Equipment	LTF safety equipment		3,000	1,500	1,500	1,500	1,500
314 - Telephone & Alarm Lines	LTF alarms		1,500	0	0	0	0
319 - Training/Development &	LTF Operator training		1,000	1,000	1,000	1,000	1,000
320 - Travel	LTF operator training travel		1,000	1,000	1,000	1,000	1,000
372 - Insurance Property	Insurance		3,600	3,600	3,600	3,600	3,600
378 - Lab Analysis	LTF lab analysis		6,000	6,000	6,000	6,000	6,000
387 - Other Prof Fees	Operational support allowance		12,500	12,500	0	0	0
400 - Contracted Svcs Buildings/Land	LTF janitorial and pest control		4,800	4,800	4,800	4,800	4,800
403 - Buildings Repairs & Mtce	LTF building maintenance		1,000	1,000	1,000	1,000	1,000
409 - Hydro	LTF hydro		55,000	57,200	58,900	60,700	62,500
410 - Carbon Offset			64	64	64	64	64
412 - Janitorial/Cleaning Supplies	LTF janitorial		500	500	500	500	500
430 - Water	LTF water supply		2,000	2,000	2,000	2,000	2,000
438 - Contract Svcs Equip/Mach	LTF service equipment		10,000	10,000	10,000	10,000	10,000
441 - Fuel/Lubricants - Mach/Equip	LTF propane		10,000	10,000	10,000	10,000	10,000
447 - Repairs/Mtce Mach/Equip	LTF maintenance services		3,000	5,000	7,000	10,000	12,000
461 - Insurance/Licence Vehicle	50% of 2018 Chev LD 4WD 8810LR		748	763	778	794	810
		Total:	218,412	222,404	213,619	219,658	223,474
030 - Personnel costs							
220 - Salaries & Wages		98,764		100,794	102,866	104,980	107,138
220 - Salaries & Wages	BYOD	78		78	78	78	78
220 - Salaries & Wages	EMPLOYEE BENEFITS OPERATING RESERVE	1,082		1,104	1,126	1,148	1,171
220 - Salaries & Wages	EMPLOYER HEALTH TAX	3,281		3,346	3,412	3,480	3,549
220 - Salaries & Wages	OT ALLOWANCE	4,000		4,000	4,000	4,000	4,000
220 - Salaries & Wages	STANDBY ALLOWANCE	5,449		5,558	5,669	5,782	5,898
			112,654	114,880	117,151	119,468	121,834

Function Budget with Notes

Function: 393 - Leachate Treatment Plant

Objects	Comments	Object Subtotals	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
225 - Benefits			28,480	29,063	29,659	30,267	30,887
238 - WCB			2,083	2,127	2,170	2,215	2,261
		Total:	143,217	146,070	148,980	151,950	154,982
		Total Expenditures:	361,629	368,474	362,599	371,608	378,456
		Net Total:	(361,629)	(368,474)	(362,599)	(371,608)	(378,456)

Project Revenues and Expenses by Object Category

Budget Year: 2019 Report Group: Object Category Object Type: Revenues & Expenses Stage: Finance Review
 Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset
 Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2019	2020	2021	2022	2023
Revenues						
030R - Senior Govt Grants						
014 - Fed Govt Cond Transfers						
1049 - Regional composting facility		5,482,023	0	0	0	0
Total: 014 - Fed Govt Cond Transfers		5,482,023	0	0	0	0
Total: 030R - Senior Govt Grants		5,482,023	0	0	0	0
100R - Short Term Debt Proceeds						
140 - Short Term Debt Proceeds						
1048 - CVWMC Historical Landfill Closure		2,572,318	0	0	0	0
1050 - CVWMC new engineered landfill		50,000	0	0	0	0
1051 - CRWMC closure		1,367,737	555,819	6,573,223	136,167	136,167
Total: 140 - Short Term Debt Proceeds		3,990,055	555,819	6,573,223	136,167	136,167
Total: 100R - Short Term Debt Proceeds		3,990,055	555,819	6,573,223	136,167	136,167
120R - Long term debt proceeds						
142 - Long Term Debt Proceeds						
1048 - CVWMC Historical Landfill Closure		0	9,209,412	0	0	0
1050 - CVWMC new engineered landfill		0	0	15,655,000	0	0
1051 - CRWMC closure		0	0	0	0	9,405,685
Total: 142 - Long Term Debt Proceeds		0	9,209,412	15,655,000	0	9,405,685
Total: 120R - Long term debt proceeds		0	9,209,412	15,655,000	0	9,405,685
130R - Transfer from reserve						
145 - Transfer from Reserve						
1026 - Annual capital equipment		960,000	410,000	60,000	985,000	60,000
1049 - Regional composting facility		3,007,977	3,600,000	0	0	0
1050 - CVWMC new engineered landfill		0	0	0	880,000	7,958,000
1051 - CRWMC closure		0	0	0	0	0
1054 - Truck replacement		0	200,000	0	0	0
1060 - Vehicle capital purchase		0	30,000	0	35,000	35,000

Project Revenues and Expenses by Object Category

Budget Year: 2019 Report Group: Object Category Object Type: Revenues & Expenses Stage: Finance Review
 Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset
 Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2019	2020	2021	2022	2023
Revenues						
1077 - Tahsis Transfer Station		0	0	0	0	200,000
1079 - CVWMC drop off binwall extension		435,000	0	0	0	0
1083 - Zeballos transfer station		0	0	0	0	200,000
1084 - CVWMC water supply		25,000	0	0	0	0
1085 - Cortes closure		20,000	0	0	0	0
1121 - Annual IT Infrastructure		0	16,000	0	0	16,000
1122 - CVWMC New Engineered Landfill Progressive Closure		182,880	0	51,938	367,040	529,352
1131 - CRWMC Transfer Station		0	0	0	0	0
1132 - Gold River Landfill Closure		0	0	0	0	0
1133 - Gold River Transfer Station		0	0	0	0	0
Total: 145 - Transfer from Reserve		4,630,857	4,256,000	111,938	2,267,040	8,998,352
Total: 130R - Transfer from reserve		4,630,857	4,256,000	111,938	2,267,040	8,998,352
140R - Transfers other						
147 - Transfers Other						
1087 - Zeballos landfill closure		0	0	0	0	0
1134 - Tahsis Landfill Closure		0	0	0	0	0
Total: 147 - Transfers Other		0	0	0	0	0
Total: 140R - Transfers other		0	0	0	0	0
160R - Prior year surplus						
150 - Surplus Prior Year						
1048 - CVWMC Historical Landfill Closure		97,682	0	0	0	0
Total: 150 - Surplus Prior Year		97,682	0	0	0	0
Total: 160R - Prior year surplus		97,682	0	0	0	0
Total Revenues		14,200,617	14,021,231	22,340,161	2,403,207	18,540,204

Project Revenues and Expenses by Object Category

Budget Year: 2019 Report Group: Object Category Object Type: Revenues & Expenses Stage: Finance Review
 Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset
 Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2019	2020	2021	2022	2023
Expenses						
050 - Capital projects and equipment						
473 - It Infrastructure						
1121 - Annual IT Infrastructure		0	16,000	0	0	16,000
Total: 473 - It Infrastructure		0	16,000	0	0	16,000
474 - Water/Sewer/Solid Waste Infrastructure						
1049 - Regional composting facility		8,490,000	3,600,000	0	0	0
1050 - CVWMC new engineered landfill		50,000	0	0	880,000	7,958,000
1077 - Tahsis Transfer Station		0	0	0	0	200,000
1079 - CVWMC drop off binwall extension		435,000	0	0	0	0
1083 - Zeballos transfer station		0	0	0	0	200,000
1084 - CVWMC water supply		25,000	0	0	0	0
1087 - Zeballos landfill closure		0	0	0	0	0
1131 - CRWMC Transfer Station		0	0	0	0	0
1133 - Gold River Transfer Station		0	0	0	0	0
1134 - Tahsis Landfill Closure		0	0	0	0	0
Total: 474 - Water/Sewer/Solid Waste Infrastructure		9,000,000	3,600,000	0	880,000	8,358,000
475 - Machinery & Equipment						
1026 - Annual capital equipment		960,000	410,000	60,000	985,000	60,000
Total: 475 - Machinery & Equipment		960,000	410,000	60,000	985,000	60,000
477 - Other						
1048 - CVWMC Historical Landfill Closure		2,670,000	0	0	0	0
1051 - CRWMC closure		1,367,737	555,819	6,573,223	136,167	136,167
1085 - Cortes closure		20,000	0	0	0	0
1122 - CVWMC New Engineered Landfill Progressive Closure		182,880	0	51,938	367,040	529,352
1132 - Gold River Landfill Closure		0	0	0	0	0
Total: 477 - Other		4,240,617	555,819	6,625,161	503,207	665,519
478 - Vehicles						

Project Revenues and Expenses by Object Category

Budget Year: 2019 Report Group: Object Category Object Type: Revenues & Expenses Stage: Finance Review
 Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset
 Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2019	2020	2021	2022	2023
Expenses						
1054 - Truck replacement		0	200,000	0	0	0
1060 - Vehicle capital purchase		0	30,000	0	35,000	35,000
Total: 478 - Vehicles		0	230,000	0	35,000	35,000
Total: 050 - Capital projects and equipment		14,200,617	4,811,819	6,685,161	2,403,207	9,134,519
090 - Debt charges						
498 - Mfa Issue Expense/Drf Deposits						
1048 - CVWMC Historical Landfill Closure		0	9,117,318	0	0	0
1050 - CVWMC new engineered landfill		0	0	155,000	0	0
1051 - CRWMC closure		0	0	0	0	94,057
Total: 498 - Mfa Issue Expense/Drf Deposits		0	9,117,318	155,000	0	94,057
504 - Short Term Debt Paydown						
1048 - CVWMC Historical Landfill Closure		0	92,094	0	0	0
1050 - CVWMC new engineered landfill		0	0	15,500,000	0	0
1051 - CRWMC closure		0	0	0	0	9,311,628
Total: 504 - Short Term Debt Paydown		0	92,094	15,500,000	0	9,311,628
Total: 090 - Debt charges		0	9,209,412	15,655,000	0	9,405,685
Total Expenses		14,200,617	14,021,231	22,340,161	2,403,207	18,540,204

CVRD 5 Year Operating Budget by Service

Appendix C

Functions: Multiple

Objects: Multiple

Account Code	Account Description	2018 Actual	2018 Budget	2019 Budget	2020 Financial	2021 Financial	2022 Financial	2023 Financial
01 - General Revenue Fund								
391 - Comox Strathcona Waste Management								
Revenues								
391 - Comox Strathcona Waste Management								
01-1-391-005	Gil Fed Govt	450	0	0	0	0	0	0
01-1-391-009	Gil Local Govt	298	0	0	0	0	0	0
01-1-391-019	Reqn Elect/Spec Prov Govt	1,446,601	1,446,363	2,169,546	2,169,546	2,169,546	2,169,546	2,169,546
01-1-391-020	Reqn Municipal	2,553,398	2,553,637	3,830,454	3,830,454	3,830,454	3,830,454	3,830,454
01-1-391-080	Retail Sales	8,400	0	0	0	0	0	0
01-1-391-117	Tipping Fees	8,443,343	9,200,462	9,439,712	10,660,309	10,660,309	11,033,098	11,399,302
01-1-391-128	Other Revenue	350	0	0	0	0	0	0
01-1-391-131	Recoveries - MMBC Incentives	81,343	100,000	100,000	100,000	100,000	100,000	100,000
01-1-391-132	Recoveries - Scrap	332,162	110,000	180,000	180,000	180,000	180,000	180,000
01-1-391-133	Recoveries - Other	21,055	0	0	50,000	50,000	50,000	50,000
01-1-391-135	Recoveries-Other Functions	6,000	6,000	41,000	41,000	41,000	41,000	41,000
01-1-391-150	Surplus Prior Year	2,459,935	2,462,588	0	0	0	0	0
01-1-391-151	Funds Allocated from Prior Year	0	0	116,010	116,010	116,010	116,010	116,009
391 - Comox Strathcona Waste Management		15,353,336	15,879,050	15,876,722	17,147,319	17,147,319	17,520,108	17,886,311
Revenues		15,353,336	15,879,050	15,876,722	17,147,319	17,147,319	17,520,108	17,886,311
Expenses								
391 - Comox Strathcona Waste Management								
01-2-391-200	Support Services	628,539	628,539	641,110	653,933	667,012	680,353	693,961
01-2-391-212	Grants Uncond Local Govt	350,000	350,000	350,000	350,000	350,000	350,000	350,000
01-2-391-213	Grants Cond Local Govt	0	870,000	0	0	0	0	0
01-2-391-214	Grants Cond Local Agencies	11,809	16,500	16,000	16,000	16,000	16,000	16,000
01-2-391-216	Municipal Contract	172,621	312,000	330,434	333,939	337,516	341,169	344,896
01-2-391-220	Salaries & Wages	1,358,571	1,705,881	1,762,963	1,818,329	1,858,998	1,900,631	1,943,234
01-2-391-221	Directors Remuneration	22,025	44,300	60,050	60,050	60,050	60,050	60,050
01-2-391-225	Benefits	315,195	448,010	467,970	480,929	491,726	502,779	514,088
01-2-391-231	Business Use Auto Premium	149	0	0	0	0	0	0
01-2-391-238	WCB	23,387	35,239	35,302	36,427	37,249	38,097	38,954
01-2-391-245	Uncollectible Accounts	124	0	0	0	0	0	0
01-2-391-246	Bank Charges	21,154	36,000	36,000	36,000	36,000	36,000	36,000
01-2-391-251	Cash Overage/Shortage	(365)	0	0	0	0	0	0
01-2-391-257	Clothing/Laundrying	6,230	8,700	9,000	9,000	9,000	9,000	9,000

CVRD 5 Year Operating Budget by Service

Functions: Multiple

Objects: Multiple

Account Code	Account Description	2018 Actual	2018 Budget	2019 Budget	2020 Financial	2021 Financial	2022 Financial	2023 Financial
01-2-391-262	Contracts - Operating	1,699,466	2,505,200	2,325,345	3,289,129	3,186,737	3,262,553	4,554,448
01-2-391-266	Deliveries/Transportation	6,062	13,500	10,500	10,500	10,500	10,500	10,500
01-2-391-270	Freon Removal	7,680	6,450	8,500	8,500	8,500	8,500	8,500
01-2-391-275	Permits/Licences	5,021	3,500	3,500	3,500	3,500	3,500	3,500
01-2-391-276	Software Licence/Mtce	4,738	11,025	10,725	14,625	14,625	14,625	14,625
01-2-391-281	Materials & Supplies	16,666	35,500	37,820	38,144	43,471	48,803	38,423
01-2-391-284	Meeting Expense	5,989	10,150	10,150	10,150	10,150	10,150	10,150
01-2-391-293	Office Expenses	8,385	6,200	6,200	6,200	6,200	6,200	6,200
01-2-391-296	Postage	139	300	300	300	300	300	300
01-2-391-303	Recycling/Diversion Initiatives	780,681	1,102,625	1,094,725	1,104,725	1,114,725	1,124,725	1,135,175
01-2-391-305	Safety Equipment	5,739	4,300	5,000	5,000	5,000	5,000	5,000
01-2-391-311	Signs	1,867	28,500	22,500	19,000	19,000	19,000	19,000
01-2-391-314	Telephone & Alarm Lines	12,396	13,075	14,668	14,906	15,149	15,395	15,625
01-2-391-316	Tipping Fees	3,422	0	0	0	0	0	0
01-2-391-319	Training/Development & Conferences	13,102	44,575	44,575	44,575	44,575	44,575	44,575
01-2-391-320	Travel	13,792	28,700	29,700	29,800	29,900	30,000	30,100
01-2-391-335	Advertising	20,903	50,000	80,000	80,000	70,000	70,000	70,000
01-2-391-340	Dues And Memberships	5,863	10,400	10,400	10,400	10,400	10,400	10,400
01-2-391-347	Library/Publications	0	500	500	500	500	500	500
01-2-391-353	Public Relations	1,054	645	650	650	650	650	650
01-2-391-354	Education Programs Public	0	5,000	5,000	5,000	5,000	5,000	5,000
01-2-391-366	Engineering Fees	202,136	465,000	365,000	481,000	368,000	762,000	635,000
01-2-391-369	Insurance Liability	5,995	6,616	6,814	7,018	7,229	7,446	7,669
01-2-391-372	Insurance Property	11,633	11,241	11,466	11,695	11,929	12,168	12,411
01-2-391-381	Legal Fees	4,423	45,000	45,000	45,000	45,000	45,000	45,000
01-2-391-385	Gis Services	49	5,800	5,800	5,800	5,800	5,800	5,800
01-2-391-387	Other Prof Fees	152,651	424,500	338,500	301,700	290,700	301,800	298,500
01-2-391-400	Contracted Svcs Buildings/Land Mtce	93,792	375,100	176,700	176,700	176,700	176,700	136,700
01-2-391-403	Buildings Repairs & Mtce	2,276	10,000	0	0	0	0	0
01-2-391-409	Hydro	10,546	19,816	20,411	21,023	21,653	22,303	22,972
01-2-391-410	Carbon Offset	3,981	3,981	2,970	2,970	2,970	2,970	2,970
01-2-391-412	Janitorial/Cleaning Supplies	921	1,500	1,500	1,500	1,500	1,500	1,500
01-2-391-415	Landscaping/Grounds Mtce	0	4,000	4,000	4,000	4,000	4,000	4,000
01-2-391-421	Rental/Lease Buildings	850	4,450	4,450	4,450	4,450	4,450	4,450
01-2-391-430	Water	1,833	2,600	2,600	2,600	2,600	2,600	2,600

CVRD 5 Year Operating Budget by Service

Functions: Multiple

Objects: Multiple

Account Code	Account Description	2018 Actual	2018 Budget	2019 Budget	2020 Financial	2021 Financial	2022 Financial	2023 Financial
01-2-391-438	Contract Svcs Equip/Mach	244,348	333,452	379,452	299,452	299,452	299,452	288,652
01-2-391-441	Fuel/Lubricants - Mach/Equip	97,776	107,875	118,985	120,095	121,205	122,315	123,425
01-2-391-444	Rental/Leases - Mach/Equip	10,844	19,201	22,201	22,201	22,201	22,201	22,201
01-2-391-447	Repairs/Mtce Mach/Equip	19,945	42,500	25,000	25,000	25,000	35,000	25,000
01-2-391-458	Fuel/Lubricants Vehicle	5,724	11,125	13,000	13,200	13,300	13,400	13,500
01-2-391-461	Insurance/Licence Vehicle	10,508	11,809	12,378	12,618	12,863	13,115	13,341
01-2-391-464	Repairs & Mtce Vehicle	1,148	8,000	8,000	8,000	8,000	8,000	8,000
01-2-391-468	Minor Capital	157,814	405,500	145,000	115,000	112,000	113,800	115,600
01-2-391-485	Contr To Capital Works Reserve	4,273,654	4,273,654	5,441,799	5,040,705	4,670,705	3,850,030	2,831,510
01-2-391-489	Reserve Contr Other	100,000	100,000	216,010	466,010	466,010	466,010	466,009
01-2-391-495	Transfer To Other Functions	0	0	13,000	0	0	0	0
01-2-391-505	Debt Charges-Principal	0	0	0	162,828	599,346	873,037	1,039,335
01-2-391-506	Debt Charges-Interest	400,470	456,357	579,129	799,810	899,016	1,219,376	1,258,170
391 - Comox Strathcona Waste Management		11,335,722	15,484,391	15,388,752	16,640,586	16,654,062	17,008,928	17,373,169
392 - CSWM Post Landfill Closure								
01-2-392-220	Salaries & Wages	15,828	40,282	51,762	52,909	54,082	55,281	56,510
01-2-392-225	Benefits	3,572	11,060	14,093	14,404	14,721	15,045	15,378
01-2-392-238	WCB	278	805	1,048	1,073	1,097	1,120	1,145
01-2-392-262	Contracts - Operating	1,960	0	0	0	0	0	0
01-2-392-266	Deliveries/Transportation	25	500	500	500	500	500	500
01-2-392-276	Software Licence/Mtce	3,230	1,250	1,250	1,250	1,250	1,250	1,250
01-2-392-281	Materials & Supplies	223	1,500	5,500	5,500	5,500	5,500	5,500
01-2-392-293	Office Expenses	0	100	100	100	100	100	100
01-2-392-305	Safety Equipment	0	0	500	500	500	500	500
01-2-392-314	Telephone & Alarm Lines	711	375	1,200	1,200	1,200	1,200	1,200
01-2-392-319	Training/Development & Conferences	0	600	600	600	600	600	600
01-2-392-320	Travel	0	600	600	650	650	700	700
01-2-392-378	Lab Analysis	0	1,000	0	0	0	0	0
01-2-392-400	Contracted Svcs Buildings/Land Mtce	150	20,500	5,000	5,000	5,500	5,500	5,500
01-2-392-409	Hydro	5,418	9,270	9,540	9,810	10,080	10,282	10,693
01-2-392-415	Landscaping/Grounds Mtce	1,220	0	0	0	0	0	0
01-2-392-438	Contract Svcs Equip/Mach	6,312	30,000	28,000	28,000	28,000	28,000	28,000
01-2-392-447	Repairs/Mtce Mach/Equip	1,030	5,000	5,000	15,000	5,000	12,000	5,000
01-2-392-458	Fuel/Lubricants Vehicle	0	1,250	900	1,000	1,100	1,200	1,300
01-2-392-461	Insurance/Licence Vehicle	733	733	748	763	778	794	810

CVRD 5 Year Operating Budget by Service

Functions: Multiple

Objects: Multiple

Account Code	Account Description	2018 Actual	2018 Budget	2019 Budget	2020 Financial	2021 Financial	2022 Financial	2023 Financial
392 - CSWM Post Landfill Closure		40,691	124,825	126,341	138,259	130,658	139,572	134,686
393 - Leachate Treatment Plant								
01-2-393-220	Salaries & Wages	55,369	74,318	112,654	114,880	117,151	119,468	121,834
01-2-393-225	Benefits	10,843	18,628	28,480	29,063	29,659	30,267	30,887
01-2-393-238	WCB	935	1,355	2,083	2,127	2,170	2,215	2,261
01-2-393-266	Deliveries/Transportation	78	700	700	700	700	700	700
01-2-393-275	Permits/Licences	742	1,500	1,500	1,500	1,500	1,500	1,500
01-2-393-276	Software Licence/Mtce	10,233	0	10,500	10,500	10,500	10,500	10,500
01-2-393-281	Materials & Supplies	15,295	85,000	90,000	92,777	92,777	94,000	94,000
01-2-393-305	Safety Equipment	235	1,500	3,000	1,500	1,500	1,500	1,500
01-2-393-314	Telephone & Alarm Lines	1,532	600	1,500	0	0	0	0
01-2-393-319	Training/Development & Conferences	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-393-320	Travel	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-393-372	Insurance Property	3,597	0	3,600	3,600	3,600	3,600	3,600
01-2-393-378	Lab Analysis	2,019	6,000	6,000	6,000	6,000	6,000	6,000
01-2-393-387	Other Prof Fees	0	0	12,500	12,500	0	0	0
01-2-393-400	Contracted Svcs Buildings/Land Mtce	585	0	4,800	4,800	4,800	4,800	4,800
01-2-393-403	Buildings Repairs & Mtce	431	1,000	1,000	1,000	1,000	1,000	1,000
01-2-393-409	Hydro	52,073	20,000	55,000	57,200	58,900	60,700	62,500
01-2-393-410	Carbon Offset	0	0	64	64	64	64	64
01-2-393-412	Janitorial/Cleaning Supplies	0	500	500	500	500	500	500
01-2-393-430	Water	1,926	10,000	2,000	2,000	2,000	2,000	2,000
01-2-393-438	Contract Svcs Equip/Mach	280	10,000	10,000	10,000	10,000	10,000	10,000
01-2-393-441	Fuel/Lubricants - Mach/Equip	(1,383)	35,000	10,000	10,000	10,000	10,000	10,000
01-2-393-447	Repairs/Mtce Mach/Equip	0	1,000	3,000	5,000	7,000	10,000	12,000
01-2-393-458	Fuel/Lubricants Vehicle	2,398	0	0	0	0	0	0
01-2-393-461	Insurance/Licence Vehicle	733	733	748	763	778	794	810
393 - Leachate Treatment Plant		157,919	269,834	361,629	368,474	362,599	371,608	378,456
Expenses		(11,534,332)	(15,879,050)	(15,876,722)	(17,147,319)	(17,147,319)	(17,520,108)	(17,886,311)
391 - Comox Strathcona Waste Management		3,819,004	0	0	0	0	0	0
01 - General Revenue Fund		3,819,004	0	0	0	0	0	0

Budget Departmental by Class



From Category : 391 To Category : 393
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2018 Actual Value	2018 Budget Value	2017 Actual Value	2017 Budget Value	2016 Actual Value	2016 Budget Value	2015 Actual Value	2015 Budget Value
1 --> GENERAL REVENUE FUND - CVRD									
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
01-1-391-005	GIL FED GOVT	450	0	5,499	0	3,882	0	895	0
01-1-391-009	GIL LOCAL GOVT	298	0	80,219	0	40,243	0	14,684	0
01-1-391-016	GRANT PROV GOVT CONDITIONAL	0	0	0	0	10,000	0	0	0
01-1-391-019	REQN ELECT/SPEC PROV GOVT	1,446,601	1,446,363	1,468,829	1,468,677	742,339	743,468	261,551	260,960
01-1-391-020	REQN MUNICIPAL	2,553,398	2,553,637	2,531,171	2,531,323	1,257,661	1,256,532	445,584	446,175
01-1-391-080	RETAIL SALES	8,400	0	2,701	0	0	0	0	0
01-1-391-117	TIPPING FEES	8,443,343	9,200,462	9,492,262	9,200,462	9,262,149	9,165,885	8,091,318	8,502,565
01-1-391-128	OTHER REVENUE	350	0	411	0	460	0	433	0
01-1-391-131	RECOVERIES - RECYCLE BC INCENTIVES	81,343	100,000	94,924	100,000	96,729	100,000	118,917	66,200
01-1-391-132	RECOVERIES - SCRAP	332,162	110,000	263,611	110,000	116,323	70,500	153,058	120,000
01-1-391-133	RECOVERIES - OTHER	21,055	0	28,983	0	61,766	0	17,122	0
01-1-391-135	RECOVERIES-OTHER FUNCTIONS	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
01-1-391-140	SHORT TERM DEBT PROCEEDS	0	0	0	0	0	0	1,220,910	2,094,745
01-1-391-150	SURPLUS PRIOR YEAR	2,459,935	2,462,588	2,764,097	2,764,096	2,107,557	2,107,557	257,423	257,422
COMOX STRATHCONA SOLID WASTE MANAGEMENT Total		15,353,336	15,879,050	16,738,707	16,180,558	13,705,110	13,449,942	10,587,894	11,754,067
OPERATING REVENUE Total		15,353,336	15,879,050	16,738,707	16,180,558	13,705,110	13,449,942	10,587,894	11,754,067
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
01-2-391-200	SUPPORT SERVICES	628,539	628,539	521,041	521,041	489,513	489,513	373,783	373,783
01-2-391-212	GRANTS UNCOND LOCAL GOVT	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
01-2-391-213	GRANTS COND LOCAL GOVT	0	870,000	1,562,153	1,562,153	169,147	1,731,300	1,220,910	2,094,745
01-2-391-214	GRANTS COND LOCAL AGENCIES	11,631	16,500	13,402	12,000	17,004	12,000	15,370	12,000
01-2-391-216	MUNICIPAL CONTRACT	196,271	312,000	290,274	235,600	197,135	217,800	182,576	145,520
01-2-391-220	SALARIES & WAGES	1,418,813	1,705,881	1,470,824	1,578,101	1,370,696	1,444,239	1,332,363	1,384,457
01-2-391-221	DIRECTORS REMUNERATION	22,025	44,300	25,963	44,300	28,978	29,550	22,297	29,550
01-2-391-225	BENEFITS	334,804	448,010	349,322	433,225	329,173	395,249	313,349	373,884
01-2-391-231	BUSINESS USE AUTO PREMIUM	149	0	137	0	0	0	0	0
01-2-391-238	WCB	24,228	35,239	26,482	38,450	27,919	31,202	24,360	26,754
01-2-391-245	UNCOLLECTIBLE ACCOUNTS	124	0	285	0	910	0	752	0
01-2-391-246	BANK CHARGES	21,154	36,000	32,394	36,000	35,533	23,000	27,469	22,000
01-2-391-251	CASH OVERAGE/SHORTAGE	-365	0	-97	0	170	0	127	0
01-2-391-257	CLOTHING/LAUNDERING	6,230	8,700	5,831	8,500	5,930	6,825	5,554	6,737
01-2-391-262	CONTRACTS - OPERATING	1,767,585	2,505,200	2,117,097	2,255,400	2,083,065	2,346,000	2,419,516	2,705,000
01-2-391-266	DELIVERIES/TRANSPORTATION	6,083	13,500	9,258	13,500	8,690	16,500	8,919	10,308
01-2-391-270	FREON REMOVAL	7,680	6,450	7,932	6,450	6,660	6,450	5,184	9,340
01-2-391-275	PERMITS/LICENCES	5,021	3,500	3,321	3,500	3,434	3,000	3,118	3,000

Budget Departmental by Class



From Category : 391 To Category : 393
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2018	2018	2017	2017	2016	2016	2015	2015
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value
01-2-391-276	SOFTWARE LICENCE/MAINTENANCE	4,738	11,025	6,284	14,025	1,940	14,050	2,590	6,000
01-2-391-281	MATERIALS & SUPPLIES	19,378	35,500	30,496	50,500	16,076	31,000	21,388	24,996
01-2-391-284	MEETING EXPENSE	5,989	10,150	4,804	10,150	7,526	10,150	4,082	12,150
01-2-391-293	OFFICE EXPENSES	8,581	6,200	17,260	17,900	5,986	16,600	6,618	14,162
01-2-391-296	POSTAGE	139	300	272	300	7	500	445	0
01-2-391-303	RECYCLING/DIVERSION INITIATIVES	831,725	1,102,625	942,487	1,161,449	1,076,397	1,345,349	454,170	664,947
01-2-391-305	SAFETY EQUIPMENT	5,739	4,300	2,362	4,300	3,374	4,300	1,909	5,250
01-2-391-311	SIGNS	3,992	28,500	3,959	16,500	5,352	26,500	6,948	11,500
01-2-391-314	TELEPHONE & ALARM LINES	12,396	13,075	10,515	11,822	13,151	14,689	12,497	13,853
01-2-391-316	TIPPING FEES	3,408	0	7,935	0	0	0	0	0
01-2-391-319	TRAINING/DEVELOPMENT & CONFERENCES	13,102	44,575	9,961	44,575	8,055	37,675	11,835	33,309
01-2-391-320	TRAVEL	14,307	28,700	18,680	34,700	19,507	34,700	19,932	37,241
01-2-391-335	ADVERTISING	21,945	50,000	31,596	35,000	31,264	70,000	36,804	72,500
01-2-391-340	DUES AND MEMBERSHIPS	5,863	10,400	6,527	10,400	7,300	10,900	8,577	12,808
01-2-391-347	LIBRARY/PUBLICATIONS	0	500	0	500	433	500	192	500
01-2-391-353	PUBLIC RELATIONS	1,054	645	1,724	1,000	1,837	1,000	2,078	924
01-2-391-354	EDUCATION PROGRAMS PUBLIC	0	5,000	4,412	5,000	7,694	5,000	947	3,000
01-2-391-366	ENGINEERING FEES	221,487	465,000	328,985	505,000	332,707	571,000	294,159	532,154
01-2-391-369	INSURANCE LIABILITY	5,995	6,616	5,816	6,291	5,912	6,182	6,181	6,182
01-2-391-372	INSURANCE PROPERTY	11,633	11,241	11,049	10,607	5,603	5,513	5,161	5,183
01-2-391-378	LAB ANALYSIS	291	0	357	6,000	0	0	0	0
01-2-391-381	LEGAL FEES	4,664	45,000	3,829	45,000	17,458	45,000	10,380	45,000
01-2-391-385	GIS SERVICES	49	5,800	0	3,800	325	3,800	439	3,800
01-2-391-387	OTHER PROF FEES	155,492	424,500	432,377	745,356	215,656	481,750	181,295	246,750
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE	97,514	375,100	202,267	465,200	130,438	187,475	140,962	160,528
01-2-391-403	BLDG REPAIRS & MTCE	2,276	10,000	309	10,000	302	10,000	1,889	8,000
01-2-391-409	HYDRO	10,546	19,816	14,132	34,238	12,202	20,440	10,461	16,717
01-2-391-410	CARBON OFFSET	3,981	3,981	3,981	3,981	4,889	4,889	7,488	7,488
01-2-391-412	JANITORIAL/CLEANING SUPPLIES	921	1,500	1,184	1,500	1,356	1,025	662	1,000
01-2-391-415	LANDSCAPING/GROUNDS MTCE	0	4,000	1,220	0	2,680	0	0	0
01-2-391-416	LANDFILL COVER	0	0	0	0	0	0	0	20,000
01-2-391-421	RENTAL/LEASE BUILDINGS	850	4,450	850	4,940	788	4,450	785	4,400
01-2-391-430	WATER	1,833	2,600	2,611	2,600	2,064	2,600	2,907	2,548
01-2-391-438	CONTRACT SVCS EQUIP/MACH	250,050	333,452	174,940	296,452	247,840	296,441	166,232	219,365
01-2-391-441	FUEL/LUBRICANTS - MACH/EQUIP	100,390	107,875	107,426	102,875	79,491	119,475	74,101	113,761
01-2-391-444	RENTAL/LEASES - MACH/EQUIP	10,844	19,201	3,699	32,201	3,858	38,001	9,301	32,178
01-2-391-447	REPAIRS/MTCE MACH/EQUIP	20,809	42,500	8,159	47,500	41,060	101,500	16,007	18,000
01-2-391-458	FUEL/LUBRICANTS VEHICLE	6,263	11,125	6,880	11,125	4,655	11,125	6,030	10,949
01-2-391-461	INSURANCE/LICENCE VEHICLE	10,508	11,809	9,813	11,350	12,671	13,191	11,616	14,337
01-2-391-464	REPAIRS & MTCE VEHICLE	1,148	8,000	3,958	8,000	1,747	8,020	5,356	7,284
01-2-391-468	MINOR CAPITAL	263,791	405,500	163,443	257,000	97,457	317,500	185,296	307,200



Budget Departmental by Class

From Category : 391 To Category : 393
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2018	2018	2017	2017	2016	2016	2015	2015
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value
01-2-391-480	TSFR TO CAPITAL	0	0	39,387	0	238,581	785,647	153,138	684,022
01-2-391-485	CONTR TO CAPITAL WORKS RESERVE	4,273,654	4,273,654	4,483,136	4,483,136	1,560,000	60,000	50,000	50,000
01-2-391-489	RESERVE CONTR OTHER	100,000	100,000	100,000	100,000	100,000	100,000	156,000	100,000
01-2-391-505	DEBT CHARGES-PRINCIPAL	0	0	0	0	1,370,985	1,370,985	72,715	456,815
01-2-391-506	DEBT CHARGES-INTEREST	400,470	456,357	227,191	373,572	73,588	158,392	15,117	220,190
MOX STRATHCONA SOLID WASTE MANAGEMENT Total		11,707,785	15,484,391	14,221,891	16,084,066	10,894,168	13,449,942	8,480,337	11,754,067
392 --> LANDFILL POST-CLOSURE CARE									
01-2-392-220	SALARIES & WAGES	16,353	40,282	15,941	34,394	17,255	0	0	0
01-2-392-225	BENEFITS	3,674	11,060	3,729	10,174	4,339	0	0	0
01-2-392-238	WCB	287	805	308	807	103	0	0	0
01-2-392-262	CONTRACTS - OPERATING	1,960	0	0	0	0	0	0	0
01-2-392-266	DELIVERIES/TRANSPORTATION	25	500	1,716	0	948	0	0	0
01-2-392-276	SOFTWARE LICENCE/MAINTENANCE	3,230	1,250	6,739	1,250	6,132	0	0	0
01-2-392-281	MATERIALS & SUPPLIES	223	1,500	1,189	1,500	991	0	0	0
01-2-392-293	OFFICE EXPENSES	0	100	0	0	0	0	0	0
01-2-392-314	TELEPHONE & ALARM LINES	711	375	1,465	367	2,310	0	0	0
01-2-392-319	TRANING/DEVELOPMENT & CONFERENCES	0	600	750	0	55	0	0	0
01-2-392-320	TRAVEL	0	600	1,088	0	0	0	0	0
01-2-392-378	LAB ANALYSIS	0	1,000	0	0	0	0	0	0
01-2-392-387	OTHER PROF FEES	0	0	115	0	1,059	0	0	0
01-2-392-400	CONTRACTED SVCS BLDG/LAND MTCE	150	20,500	400	20,000	0	0	0	0
01-2-392-409	HYDRO	5,418	9,270	10,600	9,000	7,434	0	0	0
01-2-392-415	LANDSCAPING/GROUNDS MTCE	1,220	0	2,100	4,000	0	0	0	0
01-2-392-438	CONTRACT SVCS EQUIP/MACH	6,397	30,000	3,632	15,000	3,344	0	0	0
01-2-392-447	REPAIRS/MTCE MACH/EQUIP	1,030	5,000	4,456	0	2,876	0	0	0
01-2-392-458	FUEL/LUBRICANTS VEHICLE	0	1,250	0	0	0	0	0	0
01-2-392-461	INSURANCE/LICENSE VEHICLE	733	733	0	0	0	0	0	0
LANDFILL POST-CLOSURE CARE Total		41,412	124,825	54,228	96,492	46,845	0	0	0
393 --> LEACHATE TREATMENT PLANT									
01-2-393-220	SALARIES & WAGES	58,301	74,318	0	0	0	0	0	0
01-2-393-225	BENEFITS	11,441	18,628	0	0	0	0	0	0
01-2-393-238	WCB	985	1,355	0	0	0	0	0	0
01-2-393-266	DELIVERIES/TRANSPORTATION	78	700	0	0	0	0	0	0
01-2-393-275	PERMITS/LICENSES	742	1,500	0	0	0	0	0	0
01-2-393-276	SOFTWARE LICENCE/MAINTENANCE	10,233	0	0	0	0	0	0	0
01-2-393-281	MATERIALS & SUPPLIES	16,226	85,000	57	0	0	0	0	0
01-2-393-305	SAFETY EQUIPMENT	456	1,500	0	0	0	0	0	0
01-2-393-314	TELEPHONE & ALARM LINES	1,532	600	305	0	0	0	0	0



Budget Departmental by Class

From Category : 391 To Category : 393
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2018	2018	2017	2017	2016	2016	2015	2015
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value
01-2-393-319	TRAINING/DEVELOPMENT & CONFERENCES	0	1,000	0	0	0	0	0	0
01-2-393-320	TRAVEL	0	1,000	0	0	0	0	0	0
01-2-393-372	INSURANCE PROPERTY	3,597	0	0	0	0	0	0	0
01-2-393-378	LAB ANALYSIS	2,607	6,000	0	0	0	0	0	0
01-2-393-387	OTHER PROF FEES	0	0	700	0	0	0	0	0
01-2-393-400	CONTRACTED SVCS BLDG/LAND MTCE	650	0	0	0	0	0	0	0
01-2-393-403	BLDG REPAIRS & MTCE	431	1,000	0	0	0	0	0	0
01-2-393-409	HYDRO	52,073	20,000	1,591	0	0	0	0	0
01-2-393-412	JANITORIAL/CLEANING SUPPLIES	0	500	0	0	0	0	0	0
01-2-393-430	WATER	1,926	10,000	0	0	0	0	0	0
01-2-393-438	CONTRACT SVCS EQUIP/MACH	280	10,000	0	0	0	0	0	0
01-2-393-441	FUEL/LUBRICANTS MACH/EQUIP	4,023	35,000	0	0	0	0	0	0
01-2-393-447	REPAIRS/MTCE MACH/EQUIP	0	1,000	0	0	0	0	0	0
01-2-393-458	FUEL/LUBRICANTS VEHICLE	2,398	0	0	0	0	0	0	0
01-2-393-461	INSURANCE/LICENSE VEHICLE	733	733	0	0	0	0	0	0
LEACHATE TREATMENT PLANT Total		168,711	269,834	2,653	0	0	0	0	0
OPERATING EXPENSES Total		11,917,908	15,879,050	14,278,772	16,180,558	10,941,013	13,449,942	8,480,337	11,754,067
OPERATING Surplus/(Deficit)		3,435,428	0	2,459,935	0	2,764,097	0	2,107,557	0

391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT

01-5-391-014	FED GOVT COND TSFRS	0	3,493,304	11,971	220,000	0	0	0	0
01-5-391-128	OTHER REVENUE	0	0	0	0	0	0	11,134	0
01-5-391-139	SALE OF FIXED ASSETS	11,770	0	53,500	0	6,000	0	9,000	0
01-5-391-140	SHORT TERM DEBT PROCEEDS	0	1,842,426	9,000,000	11,142,292	7,895,000	11,580,000	4,925,000	0
01-5-391-142	LONG TERM DEBT PROCEEDS	0	0	0	0	0	0	0	9,390,244
01-5-391-145	TRANSFER FR RESERVE	0	4,039,589	1,346,191	2,592,000	51,228	3,447,853	164,771	1,068,178
01-5-391-148	TRANSFER FR OPERATING FUND	0	0	39,387	0	238,581	785,647	153,138	684,022
01-5-391-150	UNEXPENDED PRIOR YEAR	608,289	608,289	472,708	472,708	0	0	0	0

COMOX STRATHCONA SOLID WASTE MANAGEMENT Total		620,059	9,983,608	10,923,758	14,427,000	8,190,808	15,813,500	5,263,043	11,142,444
--	--	---------	-----------	------------	------------	-----------	------------	-----------	------------

CAPITAL REVENUE SOURCES Total

391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT

01-6-391-469	LAND	0	0	0	0	0	0	0	400,000
01-6-391-471	BUILDING	10,879	0	0	0	0	110,000	0	120,000
01-6-391-472	BUILDING IMPROVEMENTS	0	200,000	0	0	0	0	0	0
01-6-391-474	SOLID WASTE INFRASTRUCTURE	892,387	7,960,108	92,400	12,334,000	95,916	14,815,000	53,500	10,214,200
01-6-391-475	MACHINERY & EQUIPMENT	113,356	228,500	1,261,144	1,543,000	53,143	888,500	5,981	85,000



Budget Departmental by Class

From Category : 391 To Category : 393
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2018	2018	2017	2017	2016	2016	2015	2015
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value
01-6-391-477	LANDFILL CLOSURES	286,925	1,090,000	69,104	515,000	1,478,832	0	5,091,556	0
01-6-391-478	VEHICLES	40,989	505,000	34,228	35,000	0	0	31,947	173,000
01-6-391-479	WORK IN PROGRESS	0	0	8,858,593	0	6,090,210	0	80,058	0
01-6-391-498	MFA ISSUE EXPENSE/DRF DEPOSITS	0	0	0	0	0	0	0	150,244
MOX STRATHCONA SOLID WASTE MANAGEMENT Total		1,344,536	9,983,608	10,315,469	14,427,000	7,718,100	15,813,500	5,263,043	11,142,444
CAPITAL EXPENDITURES Total		1,344,536	9,983,608	10,315,469	14,427,000	7,718,100	15,813,500	5,263,043	11,142,444
CAPITAL Surplus/(Deficit)		-724,477	0	608,289	0	472,708	0	0	0
GENERAL REVENUE FUND - CVRD Total		2,710,951	0	3,068,224	0	3,236,805	0	2,107,557	0
Report Total -->		2,710,951	0	3,068,224	0	3,236,805	0	2,107,557	0

Subject: Comox Strathcona Waste Management Regional Solid Waste Service Financial Planning Policy	
Branch: Executive Management Branch	
Department: Financial Services	Policy Reference: 1700-00

Purpose

To establish a policy that guides the financial planning process and financial decision making for the Comox Strathcona waste management service.

Scope

This policy provides a framework for the development, communication and approval process of the Comox Strathcona waste management service financial plan. The policy also guides the overall fiscal planning and management of the Comox Strathcona waste management service.

Statement of purpose

The Comox Strathcona waste management (CSWM) service is a function of the Comox Valley Regional District (CVRD). The service is responsible for two regional waste management centres that serve Campbell River and the Comox Valley, as well as a range of transfer stations and smaller waste-handling and recycling facilities for the electoral areas of the Comox Valley and the Strathcona regional districts.

Guiding principles

The financial plan for the CSWM service:

- a) incorporates the guiding principles of the Comox Strathcona solid waste management plan. The Regional Solid Waste Management Plan provides the authority for the implementation of the regional solid waste financial plan and will contain all of the guiding principles for the provision of the service.
- b) considers the relevant policies as outlined in the CVRD regional growth strategy, the Comox Valley sustainability strategy and electoral area and member municipality official community plans
- c) balances resources to meet regional priorities in managing solid waste
- d) provides financial information that enables the board to make informed decisions
- e) follows life cycle costing principles in budgeting for capital reserve contributions, asset replacement and asset maintenance costs.
- f) builds trust through ongoing respect of the work performed by board members and staff

Policy statement

1. **Balanced budget**
The financial plan for the service must be balanced with revenues available to cover planned expenditures.
2. **Five year plan**
The financial plan is a five year plan as per section 815(3) of the *Local Government Act*.

3. Legal obligations

As a service of a Comox Valley Regional District, the financial plan is prepared in compliance with the relevant sections of the *Local Government Act*.

4. Strategic and Regulatory Alignment / Compliance

The BC Ministry of Environment requires regional districts to complete and comply with a solid waste management plan. The financial plan reflects the strategic direction and the regulatory requirements of the Comox Strathcona Solid Waste Management plan as well as the requirements set out by the Environmental Protection Division of the BC Ministry of Environment.

5. Timeline and Schedule

The financial plan is presented to the CSWM board as per the following schedule:

Budget Type	Timeline	Time Period	Content ¹
Preliminary (1yr)	By December of the current budget year	1 year	<ul style="list-style-type: none"> Budget Summary & Details Previous 4 years of comparative actual figures
Proposed (5 year)	January/February of new budget year	5 years	<ul style="list-style-type: none"> Budget Summary & Details
Recommended	February/March of new budget year	5 years	<ul style="list-style-type: none"> Budget Summary & Details
Adopted	March of new budget year	5 years	<ul style="list-style-type: none"> Budget Summary

¹ Budget details maybe provided in-camera pursuant to Section 90 of the *Community Charter*.

The five year financial plan is required to be adopted by March 31st as per section 815(1) of the *Local Government Act*.

6. Presentation of the Financial Plan

- a) The financial plan is provided to the CSWM board in open session.
- b) The five year proposed financial plan includes budget details. See appendix A for a sample of the financial plan format.
- c) Financial plan materials include actual audited expenditures for the previous four years prior to the year being budgeted. See appendix B for a sample of the financial plan format.
- d) The financial plan is presented in a format that enables the board to make informed decisions.
- e) This financial planning policy will be presented to the board for information purposes at the beginning of each annual financial planning cycle.

7. Public Access – publication of details

As per 816(1) of the *Local Government Act*, “a board must undertake a process of public consultation regarding the proposed financial plan before it is adopted.” Financial plans are presented in open session

and financial plan summaries are posted on the CVRD website throughout the proposed, recommended and adopted stages.

8. Approvals

This policy recognizes the Comox Strathcona Waste Management board as the governance body for the Comox Strathcona waste management service. The approval of the CSWM service five year financial plan and any amendments required during the budget year are the responsibility of the CSWM board. The CSWM service financial plan is included in the CVRD financial plan bylaw that is adopted by the CVRD board prior to March 31st in each year.

The CVRD board shall only make changes of an administrative nature, such as a mathematical correction, subsequent to any budget approvals by the CSWM board.

Approval History

Policy adopted:	November 3, 2011
Policy amended:	

Appendix A – Sample of budget report with proposed budget details

Appendix B – Sample of previous four years of comparative actual figures

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Budget Detail : Proposed Budget
 Year : 2012

Account Code	Account Description	2011 Actual Value	2011 Budget Value	2012 Proposed Budget	2013 Financial Plan	2014 Financial Plan	2015 Financial Plan	2016 Financial Plan
1 --> GENERAL REVENUE FUND - CVRD								
391 --> REGIONAL SOLID WASTE								
01-1-391-016	GRANT PROV GOVT COND	4,844	4,845	0	0	0	0	0
01-1-391-022	COND TSFRS - LOCAL GOVT OTHER	4,500	4,500	4,500	4,500	4,500	4,500	4,500
01-1-391-080	RETAIL SALES	46,615	10,000	10,000	10,000	10,000	10,000	10,000
01-1-391-117	TIPPING FEES	2,621,623	4,435,000	5,860,500	6,504,300	7,159,700	7,826,700	7,902,100
01-1-391-132	RECOVERIES - SCRAP	64,518	50,000	35,000	35,000	35,000	35,000	35,000
01-1-391-133	RECOVERIES OTHER	2,023	2,000	2,000	2,000	2,000	2,000	2,000
01-1-391-135	RECOVERIES-OTHER FUNCTIONS	6,000	6,000	6,000	6,000	6,000	6,000	6,000
01-1-391-150	SURPLUS PRIOR YEAR	2,474,396	2,474,396	60,000	0	0	0	0
01-1-391-151	FUNDS ALLOCATED FROM PRIOR YEAR	0	0	0	0	0	505,184	0
REGIONAL SOLID WASTE Total		5,224,521	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
OPERATING REVENUE Total		5,224,521	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
391 --> REGIONAL SOLID WASTE								
01-2-391-200	SUPPORT SERVICES	137,233	137,233	139,979	142,722	145,468	148,211	150,957
01-2-391-210	GRANT - OPERATIONAL	0	0	154,000	154,000	154,000	154,000	154,000
01-2-391-214	GRANTS - COND LOCAL AGENCIES	3,216	12,000	12,000	12,000	12,000	12,000	12,000
01-2-391-216	MUNICIPAL CONTRACT	28,947	119,560	148,960	148,960	148,960	148,960	148,960
01-2-391-220	SALARIES & WAGES	497,786	1,026,739	1,075,186	1,104,912	1,125,325	1,147,832	1,170,338
01-2-391-221	DIRECTORS REMUNERATION	17,346	29,350	29,350	29,350	29,350	29,350	29,350
01-2-391-225	BENEFITS	102,983	255,937	268,273	275,663	280,738	285,358	289,978
01-2-391-238	WCB	5,914	12,318	12,888	13,233	13,470	13,716	14,048
01-2-391-245	UNCOLLECTIBLE ACCOUNTS	171	0	0	0	0	0	0
01-2-391-246	BANK CHARGES	6,862	27,000	27,000	27,000	27,000	27,000	27,000
01-2-391-251	CASH OVRAGE/SHORTAGE	210	0	0	0	0	0	0
01-2-391-257	CLOTHING/LAUNDERING	1,792	2,100	2,100	2,100	2,100	2,100	2,100
01-2-391-262	CONTRACTS - OPERATING	1,007,006	1,700,000	2,060,660	1,900,903	1,900,903	1,900,903	1,900,903
01-2-391-266	DELIVERIES/TRANSPORTATION	4,359	8,100	8,100	8,100	8,100	8,100	8,100
01-2-391-270	FREON REMOVAL	8,764	20,250	20,250	20,250	20,250	20,250	20,250
01-2-391-275	PERMITS/LICENSES	663	600	600	600	600	600	600
01-2-391-281	MATERIALS & SUPPLIES	14,670	23,000	23,000	23,000	23,000	23,000	23,000
01-2-391-284	MEETING EXPENSE	5,760	10,600	10,600	10,600	10,600	10,600	10,600
01-2-391-293	OFFICE EXPENSES	4,986	12,000	11,500	11,500	11,500	11,500	11,500
01-2-391-303	RECYCLING INITIATIVES	17,566	309,500	250,400	159,500	159,500	159,500	159,500
01-2-391-305	SAFETY EQUIPMENT	1,895	3,000	3,000	3,000	3,000	3,000	3,000
01-2-391-311	SIGNS	1,514	12,000	12,000	12,000	12,000	12,000	12,000
01-2-391-314	TELEPHONE & ALARM LINES	6,354	12,047	12,289	12,526	12,768	13,011	13,011
01-2-391-319	TRAINING/DEVELOPMENT & CONFERENCES	1,764	14,825	14,775	14,775	14,775	14,775	14,775
01-2-391-320	TRAVEL	18,082	40,000	30,000	30,000	30,000	30,000	30,000

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Budget Detail : Proposed Budget
 Year : 2012

Account Code	Account Description	2011 Actual Value	2011 Budget Value	2012 Proposed Budget	2013 Financial Plan	2014 Financial Plan	2015 Financial Plan	2016 Financial Plan
01-2-391-330	MERCHANDISE FOR RESALE	40,884	10,000	10,000	10,000	10,000	10,000	10,000
01-2-391-335	ADVERTISING	92,301	125,000	138,000	138,000	138,000	138,000	138,000
01-2-391-340	DUES AND MEMBERSHIPS	5,382	5,920	5,870	5,870	5,870	5,870	5,870
01-2-391-347	LIBRARY/PUBLICATIONS	0	500	500	500	500	500	500
01-2-391-353	PUBLIC RELATIONS	803	4,000	2,812	2,812	2,812	2,812	2,812
01-2-391-354	EDUCATION PROGRAMS - PUBLIC	3,628	56,000	56,000	56,000	56,000	56,000	56,000
01-2-391-366	ENGINEERING FEES	224,560	627,547	400,000	400,000	400,000	400,000	400,000
01-2-391-369	INSURANCE LIABILITY	6,577	10,789	11,005	11,220	11,437	11,652	15,499
01-2-391-372	INSURANCE PROPERTY	2,435	3,000	3,060	3,120	3,180	3,240	3,300
01-2-391-381	LEGAL FEES	3,244	10,000	25,000	25,000	25,000	25,000	25,000
01-2-391-387	OTHER PROF FEES	138,456	134,687	54,000	44,000	54,000	54,000	54,000
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE	8,380	42,800	42,800	42,800	20,500	20,500	20,500
01-2-391-403	BLDG REPAIRS & MTCE	29,101	32,000	7,000	7,000	7,000	7,000	7,000
01-2-391-406	HEATING	291	1,200	0	0	0	0	0
01-2-391-409	HYDRO	4,497	9,000	9,901	10,800	10,800	10,800	10,800
01-2-391-412	JANITORIAL/CLEANING SUPPLIES	3,362	6,000	6,000	6,000	6,000	6,000	6,000
01-2-391-416	LANDFILL COVER	0	0	20,000	20,000	20,000	20,000	20,000
01-2-391-421	RENTAL/LEASE BUILDINGS	1,486	1,500	1,500	1,500	1,500	1,500	1,500
01-2-391-430	WATER	1,014	2,400	2,400	2,400	2,400	2,400	2,400
01-2-391-438	CONTRACT SVCS EQUIP/MACH	117,297	173,500	173,500	173,500	173,500	173,500	173,500
01-2-391-441	FUEL & LUBRICANTS - EQUIP/MACH	69,794	101,000	102,300	102,300	102,300	102,300	102,300
01-2-391-444	RENTAL/LEASES - MACH/EQUIP	56,777	130,143	104,371	104,371	104,371	104,371	104,371
01-2-391-447	REPAIRS/MTCE - MACH/EQUIP	27,151	81,000	90,220	90,220	90,220	90,220	90,220
01-2-391-458	FUEL & LUBRICANTS - VEHICLES	5,158	9,000	7,850	7,850	7,850	7,850	7,850
01-2-391-461	INSURANCE/LICENSE - VEHICLE	7,056	8,032	8,193	8,354	8,514	8,676	8,676
01-2-391-464	REPAIRS & MTCE - VEHICLE	2,301	4,100	4,100	4,100	4,100	4,100	4,100
01-2-391-468	MINOR CAPITAL	6,207	45,000	5,000	5,000	5,000	5,000	5,000
01-2-391-480	TRANSFER TO CAPITAL	0	1,138,500	324,707	1,127,388	1,579,291	2,384,618	0
01-2-391-485	RESERVE CONTR - CAPITAL WORKS/MACH/EQUIP	0	390,964	0	0	0	0	1,799,829
01-2-391-495	TRANSFER OTHER FUNCTIONS	35,000	35,000	35,000	35,000	35,000	35,000	35,000
01-2-391-505	DEBT CHARGES-PRINCIPAL	0	0	0	0	0	110,062	230,956
01-2-391-506	DEBT CHARGES-INTEREST	0	0	0	0	186,646	412,646	412,646
REGIONAL SOLID WASTE Total		2,788,987	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
OPERATING EXPENSES Total		2,788,987	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
OPERATING Surplus/(Deficit)		2,435,535	0	0	0	0	0	0

391 --> REGIONAL SOLID WASTE

01-5-391-133	RECOVERIES - OTHER	1,200	0	0	0	0	0	0
01-5-391-142	LONG TERM DEBT PROCEEDS	0	0	0	0	3,277,439	3,600,000	0
01-5-391-145	TRANSFER FR RESERVE	0	650,000	6,735,293	5,807,612	375,709	72,982	0
01-5-391-148	TRANSFER FR OPERATING FUND	0	1,138,500	324,707	1,127,388	1,579,291	2,384,618	0



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
1 -->	GENERAL REVENUE FUND - CVRD					
1 -->	OPERATING REVENUE					
391 -->	REGIONAL SOLID WASTE					
01-1-391-022	COND TSFRS - LOCAL GOVT OTHER					
6393	Portion of CIWMC contract tsfr from SRD #374	A	1.00	-4500.00	0.0000	-4,500
Total :	COND TSFRS - LOCAL GOVT OTHER					-4,500
01-1-391-080	RETAIL SALES					
6552	Composters	A	1.00	-10000.00	0.0000	-10,000
Total :	RETAIL SALES					-10,000
01-1-391-117	TIPPING FEES					
2418	Cortes Island - fridges/cars	A	1.00	-500.00	0.0000	-500
2418	General tipping fees at CR and CV Waste Mgmt centres - calculated on 2010 revenues less 10% decrease in 2011, plus 20% increase in fees	A	1.00	-5800000.00	0.0000	-5,800,000
2418	Clean Fill - Comox Valley & Campbell River	A	15000.00	-4.00	0.0000	-60,000
Total :	TIPPING FEES					-5,860,500
01-1-391-132	RECOVERIES - SCRAP					
208	Scrap metal recoveries - CVWMC	A	1.00	-35000.00	0.0000	-35,000
Total :	RECOVERIES - SCRAP					-35,000
01-1-391-133	RECOVERIES OTHER					
6089	Hazco phone recoveries	A	1.00	-2000.00	0.0000	-2,000
Total :	RECOVERIES OTHER					-2,000
01-1-391-135	RECOVERIES-OTHER FUNCTIONS					
6715	Recovery from Royston - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #366	A	1.00	-2000.00	0.0000	-2,000
6715	Recovery from Hornby Island Refuse - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #360	A	1.00	-2000.00	0.0000	-2,000
6715	Recovery from Denman Island Refuse - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #360	A	1.00	-2000.00	0.0000	-2,000
Total :	RECOVERIES-OTHER FUNCTIONS					-6,000
01-1-391-150	SURPLUS PRIOR YEAR					



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
216	Surplus (recycling initiatives)	A	1.00	-60000.00	0.0000	-60,000
Total :		SURPLUS PRIOR YEAR				-60,000
01-1-391-151	FUNDS ALLOCATED FROM PRIOR YEAR					
7066		A	1.00	0.00	0.0000	0
Total :		FUNDS ALLOCATED FROM PRIOR YEAR				0

Sample



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2 -->	OPERATING EXPENSES					
391 -->	REGIONAL SOLID WASTE					
01-2-391-200	SUPPORT SERVICES					
977	Support svcs	A	1.00	59260.98	0.0000	59,261
977	IS Support svcs	A	1.00	31140.60	0.0000	31,141
977	HR Support svcs	A	1.00	33482.52	0.0000	33,483
977	Rent	A	1.00	16093.56	0.0000	16,094
Total :	SUPPORT SERVICES					139,978
01-2-391-210	GRANT - OPERATIONAL					
7116	Host community road maintenance grant - Village of Cumberland (per board motion May 12/11)	A	1.00	103000.00	0.0000	103,000
7117	Host community road maintenance grant - City of Campbell River (per board motion May 12/11)	A	1.00	51000.00	0.0000	51,000
Total :	GRANT - OPERATIONAL					154,000
01-2-391-214	GRANTS - COND LOCAL AGENCIES					
978	Refund 50% tipping fees to Salvation Army - CV	A	1.00	4500.00	0.0000	4,500
978	Refund 50% tipping fees to Salvation Army - CR	A	1.00	4500.00	0.0000	4,500
978	Allowance for refund tipping fees to other approved entities	A	1.00	3000.00	0.0000	3,000
Total :	GRANTS - COND LOCAL AGENCIES					12,000
01-2-391-216	MUNICIPAL CONTRACT					
982	Service MMDD sites	A	12.00	500.00	0.0000	6,000
982	Process Recyclables	A	12.00	1600.00	0.0000	19,200
982	Transfer Station operation	A	12.00	3000.00	0.0000	36,000
982	Utility charge	A	12.00	25.00	0.0000	300
982	Administration fee levied by Village	A	12.00	485.00	0.0000	5,820
982	Allowance for extra work	A	1.00	17140.00	0.0000	17,140
983	Contract with Village of Tahsis for operation of landfill	A	1.00	5250.00	0.0000	5,250
983	Contract with Village of Tahsis for operation of recycling	A	1.00	9500.00	0.0000	9,500
983	Allowance as needed	A	1.00	2500.00	0.0000	2,500
983	Ditch maintenance	A	1.00	10000.00	0.0000	10,000
983	Clean up and additional cover material	A	1.00	5000.00	0.0000	5,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
984	Contract with Village of Zeballos for operation of landfill	A	1.00	5250.00	0.0000	5,250
984	Contract with Village of Zeballos for operation of recycling	A	1.00	9500.00	0.0000	9,500
984	Allowance as needed	A	1.00	2500.00	0.0000	2,500
984	Ditch maintenance	A	1.00	10000.00	0.0000	10,000
984	Clean up and additional cover material	A	1.00	5000.00	0.0000	5,000
Total : MUNICIPAL CONTRACT						148,960
01-2-391-220	SALARIES & WAGES					
986	Landfill Operators-5 positions @ 2080 hrs	A	10400.00	27.44	0.0000	285,376
986	Casuals - Operator 1	A	4160.00	24.70	0.1600	119,192
986	Allowance for OT/Stat pay	A	1.00	25000.00	0.0000	25,000
986	Landfill Operator I	A	2080.00	24.70	0.0000	51,376
986	vac/sck accrual as per PSAB requirements	A	1.00	23960.00	0.0000	23,960
986	Landfill Attendant 1 position	A	2080.00	26.27	0.0000	54,642
986	Sr. Landfill Operator	A	2080.00	30.49	0.0000	63,419
5000	Management Salaries	A	1.00	62511.00	0.0000	62,511
985	Web Technician	A	42643.00	0.40	0.0000	17,057
985	Accrual	A	1.00	682.00	0.0000	682
987	Accrual allowance	A	1.00	5633.00	0.0000	5,633
987	Branch Assistant - CSB & PAIS	A	1.60	44954.00	0.0000	71,926
987	Admin. support	A	0.22	46911.00	0.0000	10,320
987	Engineering analyst	A	0.95	61662.00	0.0000	58,579
2750	Management Salaries	A	225512.00	1.00	0.0000	225,512
Total : SALARIES & WAGES						1,075,186
01-2-391-221	DIRECTORS REMUNERATION					
7045	Regional Solid Waste (Board)	A	10.00	2750.00	0.0000	27,500
7045	Chair	A	10.00	75.00	0.0000	750
7045	Travel as per Bylaw	A	55.00	20.00	0.0000	1,100
Total : DIRECTORS REMUNERATION						29,350
01-2-391-225	BENEFITS					
989	Benefits CVWMC	A	685476.00	0.26	0.0000	178,224
990	Benefits - CUPE Staff	A	164198.00	0.26	0.0000	42,691



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2751	Management Staff	A	225512.00		0.21 0.0000	47,358
Total : BENEFITS						268,273
01-2-391-238	WCB					
994	WCB premiums	A	685477.00		0.01 0.0000	7,952
2412	Global	A	164198.00		0.01 0.0000	1,905
2412	Contractors WCB	A	416.00		1.00 0.0000	416
2752	Management Staff	A	225512.00		0.01 0.0000	2,616
Total : WCB						12,888
01-2-391-246	BANK CHARGES					
2612	CVWMC Visa/MasterCard/Interac Charges	A	1.00	7000.00	0.0000	7,000
2613	CRWMC Visa/MasterCard/Interac Charges	A	1.00	6000.00	0.0000	6,000
4854	Visa/MasterCard/Interact Charges (account payments made through head office POS)	A	1.00	14000.00	0.0000	14,000
Total : BANK CHARGES						27,000
01-2-391-257	CLOTHING/LAUNDERING					
995	Safety boots	A	1.00	800.00	0.0000	800
995	Coveralls	A	1.00	500.00	0.0000	500
995	Gloves	A	1.00	100.00	0.0000	100
995	Rain gear	A	1.00	200.00	0.0000	200
995	allowance	A	1.00	500.00	0.0000	500
Total : CLOTHING/LAUNDERING						2,100
01-2-391-262	CONTRACTS - OPERATING					
7032	Bird control and spotter CVWMC (contract)	A	1.00	50000.00	0.0000	50,000
996	CR wmc - Operating contract with Berry & Vale- expires March 2014 (includes fuel surcharge)	A	1.00	683207.00	0.0000	683,207
996	Allowance for contract adjustments and misc work on site	A	12.00	3000.00	0.0000	36,000
996	Bird control const. and operations oversight CRWMC (contract)	A	1.00	50000.00	0.0000	50,000
6554	Transport SW to CRWMC (budget at 2011 level)	A	1.00	30000.00	0.0000	30,000
999	Cortes Isl wmc - 3rd year contract price (expired Oct 31/09 - renewal as per contract for 2 year extension)	A	1.00	75459.35	0.0000	75,459
999	Cortes Isl wmc - allowance for summer hours 3 hrs per week/16 weeks	A	16.00	239.80	0.0000	3,837



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
1001	Regional - Multi-material drop-off depot system contract. (16 single commodity sites/18 multi-commodity site Campbell River/Comox Valley/Quadra/Sayward Valley). contract expires	A	1.00	432000.00	0.0000	432,000
1001	Provision for the addition of a recycling depot in Union Bay	A	1.00	10000.00	0.0000	10,000
1001	Trucking: CR to CV	A	1.00	311757.00	0.0000	311,757
1001	Organic diversion (interim)	A	1.00	200000.00	0.0000	200,000
1001	Bird control at waste management centres	A	1.00	20000.00	0.0000	20,000
4695	3Rs Education contractors	A	2.00	30000.00	0.0000	60,000
4695	ICI Business Outreach contracts	A	2.00	8000.00	0.0000	16,000
4695	Survey on 3Rs effectiveness	A	1.00	5000.00	0.0000	5,000
4696	CV Compost Site Educator Contract	A	1.00	35000.00	0.0000	35,000
4696	CR Compost Site Educator Contract	A	1.00	35000.00	0.0000	35,000
4696	Event speakers	A	6.00	400.00	0.0000	2,400
4696	allowance	A	1.00	5000.00	0.0000	5,000
Total :		CONTRACTS - OPERATING				2,060,660
<hr/>						
01-2-391-266	DELIVERIES/TRANSPORTATION					
1008	FAS Courier svcs CVWMC 12 x 440+4%	A	1.00	5500.00	0.0000	5,500
1008	General freight & deliveries	A	1.00	500.00	0.0000	500
2713	Transportation and Deliveries CR Waste Mgmt Centre	A	1.00	300.00	0.0000	300
1009	Delivery Charges Cortes Island Waste Mgmt Centre	A	1.00	500.00	0.0000	500
1010	Allocation for freight, courier and deliveries	A	1.00	800.00	0.0000	800
4698	General deliveries compost education	A	1.00	500.00	0.0000	500
Total :		DELIVERIES/TRANSPORTATION				8,100
<hr/>						
01-2-391-270	FREON REMOVAL					
2399	Comox Valley waste management centre	A	600.00	15.00	0.0000	9,000
2399	Campbell River waste management centre	A	450.00	15.00	0.0000	6,750
2399	Cortes Island waste management centre	A	200.00	15.00	0.0000	3,000
2399	Gold River waste management centre	A	100.00	15.00	0.0000	1,500
Total :		FREON REMOVAL				20,250
<hr/>						
01-2-391-275	PERMITS/LICENSES					
2928	DRIVERS LICENSE MEDICALS	A	1.00	300.00	0.0000	300



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2928	TWO WAY RADIO LICENSE FEES	A	1.00	300.00	0.0000	300
Total :		PERMITS/LICENSES				600
01-2-391-281	MATERIALS & SUPPLIES					
1013	MISCELLANEOUS CONSUMABLE MATERIALS AND SHOP SUPPLIES	A	1.00	10000.00	0.0000	10,000
1013	HAND AND POWER TOOLS	A	1.00	2500.00	0.0000	2,500
1014	SHRINK WRAP, BALER TWINE, BAGS ETC. INCLMISCELLANEOUS SUPPLIES FOR RECYCLING OPERATIONS	A	1.00	2000.00	0.0000	2,000
1014	ALLOCATION FOR SMALL HAND AND POWER TOOL	A	1.00	500.00	0.0000	500
4699	3Rs and waste audit program supplies - special events	A	1.00	3000.00	0.0000	3,000
4700	Compost program supplies	A	1.00	5000.00	0.0000	5,000
Total :		MATERIALS & SUPPLIES				23,000
01-2-391-284	MEETING EXPENSE					
4733	Regional solid waste	A	1.00	10000.00	0.0000	10,000
4734	Recycling programs - 3R's education	A	1.00	300.00	0.0000	300
4735	Education programs - compost education	A	1.00	300.00	0.0000	300
Total :		MEETING EXPENSE				10,600
01-2-391-293	OFFICE EXPENSES					
1018	CV Waste Mgmt Centre stationery & supplies	A	1.00	900.00	0.0000	900
1018	Weighscale tickets	A	3.00	1200.00	0.0000	3,600
1018	Printer Toner, Computer Cleaning Service	A	1.00	500.00	0.0000	500
1018	Misc computer add ons	A	1.00	500.00	0.0000	500
2615	CR Waste Mgmt Centre - Tipping Fee Invoice Forms	A	1.00	1600.00	0.0000	1,600
2615	Computer Cleaning Service	A	4.00	50.00	0.0000	200
2615	Misc computer add ons	A	1.00	500.00	0.0000	500
2615	allowance	A	1.00	1700.00	0.0000	1,700
1019	RSW General Office Supplies	A	1.00	2000.00	0.0000	2,000
Total :		OFFICE EXPENSES				11,500
01-2-391-303	RECYCLING INITIATIVES					
6966	CVWMC tires	A	1.00	1500.00	0.0000	1,500
6965	CRWMC tires	A	1.00	1500.00	0.0000	1,500



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
6963	GRWMC tires	A	1.00	300.00	0.0000	300
6964	CIWMC tires	A	1.00	600.00	0.0000	600
1022	West coast vancouver island (kyuquot area) - recycling expenses	A	1.00	1500.00	0.0000	1,500
1022	Hazardous waste program	A	1.00	215000.00	0.0000	215,000
1022	Battery/Haz Waste Recycling	A	1.00	30000.00	0.0000	30,000
Total :		RECYCLING INITIATIVES				250,400
01-2-391-305	SAFETY EQUIPMENT					
2714	Fire Extinguisher Maintenance	A	1.00	500.00	0.0000	500
2714	Allowance for additional safety supplies/equipment	A	1.00	2500.00	0.0000	2,500
Total :		SAFETY EQUIPMENT				3,000
01-2-391-311	SIGNS					
4739	Allowance	A	1.00	5000.00	0.0000	5,000
4740	Sign program recycling centres	A	1.00	4000.00	0.0000	4,000
4741	Sign program compost ed centres	A	1.00	3000.00	0.0000	3,000
Total :		SIGNS				12,000
01-2-391-314	TELEPHONE & ALARM LINES					
1028	336-8083 Telus	A	12.00	79.58	0.0000	955
1028	336-8033 Telus	A	12.00	79.58	0.0000	955
1028	Alarm Monitoring - (Nov to Nov contract)	A	1.00	364.00	0.0000	364
1028	Alarm Runner	A	12.00	26.00	0.0000	312
1028	336-8073 Fax	A	12.00	79.59	0.0000	955
1028	218-1027 cell Sr Waste Mgmt Operator	A	12.00	53.00	0.0000	636
1028	Shaw Cable - internet (social networking) 50/50 split w/compost facility	A	12.00	31.21	0.0000	375
1028	218-6689 Asst Mgr CV Waste svcs	A	12.00	93.67	0.0000	1,124
1028	allowance	A	1.00	444.72	0.0000	445
2616	287-8529 Telus charges for modem line	A	12.00	79.59	0.0000	955
2616	Alarm Monitoring charges - Prices's Alarms	A	4.00	83.23	0.0000	333
2616	Allowance	A	1.00	204.00	0.0000	204
2616	334-6475 Asst Mgr Strathcona waste svcs	A	12.00	71.42	0.0000	857
1029	935-6329 Telus landline	A	12.00	79.59	0.0000	955



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2414	Cell Phone/PDA Mgr Solid Waste	A	12.00	106.08	0.0000	1,273
2414	897-8372 Mgr Communications	A	12.00	132.67	0.0000	1,592
Total : TELEPHONE & ALARM LINES						12,289
01-2-391-319 TRAINING/DEVELOPMENT & CONFERENCES						
992	Allowance for seminars/courses	A	1.00	3500.00	0.0000	3,500
992	First Aid Courses	A	4.00	150.00	0.0000	600
992	WHMIS Training	A	7.00	50.00	0.0000	350
992	Allowance for misc. training	A	1.00	500.00	0.0000	500
2415	SWANA PNW Symposium	A	2.00	500.00	0.0000	1,000
2415	CWMA	A	2.00	250.00	0.0000	500
2415	RCBC	A	1.00	325.00	0.0000	325
2415	Allowance for misc training	A	1.00	500.00	0.0000	500
2415	Mgmt/leadership development	A	3.00	2500.00	0.0000	7,500
Total : TRAINING/DEVELOPMENT & CONFERENCES						14,775
01-2-391-320 TRAVEL						
1032	Allowance for travel	A	1.00	1400.00	0.0000	1,400
1032	Allowance for meals & accommodation	A	1.00	1000.00	0.0000	1,000
1033	Allowance for travel within regional solid waste management area	A	1.00	2500.00	0.0000	2,500
1033	Allowance for travel to development programs/conferences	A	3.00	1500.00	0.0000	4,500
1033	Board travel	A	1.00	16600.00	0.0000	16,600
4929	3R's education travel allowance	A	1.00	2000.00	0.0000	2,000
4928	Compost education travel allowance	A	1.00	2000.00	0.0000	2,000
Total : TRAVEL						30,000
01-2-391-330 MERCHANDISE FOR RESALE						
4932	Composters/supplies	A	1.00	10000.00	0.0000	10,000
Total : MERCHANDISE FOR RESALE						10,000
01-2-391-335 ADVERTISING						
1034	RSW print and radio ads	A	1.00	40000.00	0.0000	40,000
4707	Recycling program print & radio advertising	A	1.00	58000.00	0.0000	58,000
4708	General ads for compost ed.	A	1.00	40000.00	0.0000	40,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
Total :						138,000
ADVERTISING						
01-2-391-340	DUES AND MEMBERSHIPS					
4657	SWANA	A	3.00	200.00	0.0000	600
4658	Recycling Council of B.C.	A	1.00	220.00	0.0000	220
4658	CWMA	A	1.00	4500.00	0.0000	4,500
6290	Compost Education - Compost council of Canada	A	1.00	550.00	0.0000	550
Total :						5,870
DUES AND MEMBERSHIPS						
01-2-391-347	LIBRARY/PUBLICATIONS					
1040	Technical Publications	A	1.00	400.00	0.0000	400
1040	Trade Journals Misc	A	1.00	100.00	0.0000	100
Total :						500
LIBRARY/PUBLICATIONS						
01-2-391-353	PUBLIC RELATIONS					
1041	Produce and distribute public info flier. This production is Cortes Island specific.	A	1.00	300.00	0.0400	312
3997	Long Service Awards	A	1.00	500.00	0.0000	500
4711		A	1.00	2000.00	0.0000	2,000
Total :						2,812
PUBLIC RELATIONS						
01-2-391-354	EDUCATION PROGRAMS - PUBLIC					
1043	Production, printing and distributing public information material - per Communications Dept direction	A	1.00	50000.00	0.0000	50,000
4714	Master composter program	A	1.00	2000.00	0.0000	2,000
4714	High school composting set up	A	1.00	2000.00	0.0000	2,000
4714	Elementary school composting set up	A	1.00	2000.00	0.0000	2,000
Total :						56,000
EDUCATION PROGRAMS - PUBLIC						
01-2-391-366	ENGINEERING FEES					
1045	Engineering - includes groundwater monitoring CR, Tahsis, CV, Zeballos, Gold River	A	1.00	175000.00	0.0000	175,000
1045	General engineering	A	1.00	125000.00	0.0000	125,000
1045	Additional groundwater monitoring per MOE	A	1.00	100000.00	0.0000	100,000
Total :						400,000
ENGINEERING FEES						
01-2-391-369	INSURANCE LIABILITY					
3293	Liability Insurance	A	1.00	6843.18	0.0000	6,843



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
3293	allowance	A	1.00	4161.60	0.0000	4,162
Total :		INSURANCE LIABILITY				11,005
01-2-391-372		INSURANCE PROPERTY				
3294	Total Property Insured Value \$2,194,041	A	2194.04	1.14	0.0000	2,506
3294	97 CMI-REC Compactor CVWMC \$225,000	A	1.00	0.00	0.0000	0
3294	98 Bobcat Loader 753F Cortes \$22,000	A	1.00	0.00	0.0000	0
3294	04 Bobcat model 5600 CVWMC \$50,748	A	1.00	0.00	0.0000	0
3294	Computer & Scale Equip CVWMC \$9,156	A	1.00	0.00	0.0000	0
3294	Shop Bldg 94 & New 2000 Pidgeon Lake - Building/Contents \$350,800	A	1.00	0.00	0.0000	0
3294	CR Landfill bldg \$193,200/contents \$5,722	A	1.00	0.00	0.0000	0
3294	Misc mobile/portable equipment \$7,700	A	1.00	0.00	0.0000	0
3294	Compost education garden shed \$10,732	A	1.00	0.00	0.0000	0
3294	CVWMC Weigh Scale/office new 345,000/contents 13,733	A	1.00	0.00	0.0000	0
3294	ADV500C1 Landfill compactor CVWMC \$596,250	A	1.00	0.00	0.0000	0
3294	07 Cat 938G II wheel loader (leased) CVWMC 229,000	A	1.00	0.00	0.0000	0
3294	1991 Caterpillar 518 Trash Compactor \$110,000	A	1.00	0.00	0.0000	0
3294	Storage trailer (ATCO) \$25,000	A	1.00	0.00	0.0000	0
3294	allowance	A	1.00	554.00	0.0000	554
Total :		INSURANCE PROPERTY				3,060
01-2-391-381		LEGAL FEES				
2417	Legal Fees - Bylaws, etc	A	1.00	25000.00	0.0000	25,000
Total :		LEGAL FEES				25,000
01-2-391-387		OTHER PROF FEES				
2445	Onsite Security Patrols - after hours and weekends.	A	12.00	2500.00	0.0000	30,000
1053	Contract for digital mapping and aerial photography	A	2.00	3500.00	0.0000	7,000
1053	Control/topographic surveys	A	2.00	5000.00	0.0000	10,000
1053	Safety consultant re: WCB regulations needs assessment and implementation planning - 16.67% of contract	A	1.00	5000.00	0.0000	5,000
1053	RSW contribution to GIS funding	A	1.00	2000.00	0.0000	2,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
Total :		OTHER PROF FEES				54,000
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE					
1054	Pest control	A	1.00	1200.00	0.0000	1,200
1054	Portable Toilet Service	A	20.00	75.00	0.0000	1,500
1054	Road sealing dust control	A	1.00	9300.00	0.0000	9,300
1054	CVWMC road grading	A	1.00	3800.00	0.0000	3,800
6967	CRMWC road maintenance	A	1.00	20000.00	0.0000	20,000
7033	Zeballos - Install fence around sludge pit	A	1.00	3000.00	0.0000	3,000
5109	Demo site maintenance	A	1.00	4000.00	0.0000	4,000
Total :		CONTRACTED SVCS BLDG/LAND MTCE				42,800
01-2-391-403	BLDG REPAIRS & MTCE					
1055	Plumbing/heating/lighting repairs	A	1.00	1000.00	0.0000	1,000
1055	General building maintenance and repairs as required	A	1.00	2000.00	0.0000	2,000
2405	General building maintenance and repairs as required	A	1.00	2000.00	0.0000	2,000
1056	Routine maintenance casts as required	A	1.00	2000.00	0.0000	2,000
Total :		BLDG REPAIRS & MTCE				7,000
01-2-391-409	HYDRO					
4624	Hydro charges	A	1.00	5500.00	0.1250	6,188
5718	Hydro to well/fire pump	A	1.00	1100.00	0.1250	1,238
1058	Electric utility bill- heat, lights. Power for processing equipment	A	1.00	2200.00	0.1250	2,475
Total :		HYDRO				9,900
01-2-391-412	JANITORIAL/CLEANING SUPPLIES					
1060	Cleaning supplies/toilet paper/paper towels/misc. equipment	A	1.00	500.00	0.0000	500
1060	Janitorial Service	A	12.00	302.00	0.0000	3,624
1060	Provision for additonal cleaning	A	1.00	1876.00	0.0000	1,876
Total :		JANITORIAL/CLEANING SUPPLIES				6,000
01-2-391-416	LANDFILL COVER					
5379	compost for cover material	A	1.00	10000.00	0.0000	10,000
5380	Compost for landfill cover	A	1.00	10000.00	0.0000	10,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
Total :		LANDFILL COVER				20,000
01-2-391-421	RENTAL/LEASE BUILDINGS					
3943	Headquarters Rd storage locker	A	1.00	750.00	0.0000	750
7034	Sea-can at CR compost ed centre	A	1.00	750.00	0.0000	750
Total :		RENTAL/LEASE BUILDINGS				1,500
01-2-391-430	WATER					
1061	Purchase of potable water	A	12.00	100.00	0.0000	1,200
1061	Bulk water purchase (service and washdown water)	A	12.00	100.00	0.0000	1,200
Total :		WATER				2,400
01-2-391-438	CONTRACT SVCS EQUIP/MACH					
5724	CVWMC	A	1.00	5000.00	0.0000	5,000
5724	CVWMC woodwaste grinder	A	1.00	90000.00	0.0000	90,000
6968	CRWMC	A	1.00	6000.00	0.0000	6,000
6968	CRWMC woodwaste grinding	A	1.00	64000.00	0.0000	64,000
6969	Zeballos	A	1.00	5000.00	0.0000	5,000
1063	Special waste handling and site maintenance - CIWMC	A	1.00	3000.00	0.0000	3,000
1062	Konica copier mtce - costs shared with other first floor departments	A	0.25	2000.00	0.0000	500
Total :		CONTRACT SVCS EQUIP/MACH				173,500
01-2-391-441	FUEL & LUBRICANTS - EQUIP/MACH					
1064	DIESEL FUEL (MARKED)	A	12.00	8000.00	0.0000	96,000
1064	LUBRICATING OILS	A	1.00	3000.00	0.0000	3,000
1064	GREASE AND SPECIALTY PRODUCTS	A	1.00	2500.00	0.0000	2,500
1065	DIESEL FUEL FOR BOBCAT LOADER	A	1.00	600.00	0.0000	600
1065	HYDRAULIC OIL	A	1.00	125.00	0.0000	125
1065	LUBRICATING OILS AND GREASES	A	1.00	75.00	0.0000	75
Total :		FUEL & LUBRICANTS - EQUIP/MACH				102,300
01-2-391-444	RENTAL/LEASES - MACH/EQUIP					
1067	LEASE PAYMENTS, CAT 938F exp Nov 2012	A	12.00	3908.00	0.0000	46,896
1067	EQUIPMENT RENTAL. EXCAVATOR	A	5.00	1000.00	0.0000	5,000
1067	Equipment rental allowance	A	1.00	25000.00	0.0000	25,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2406	Misc. Equipment Rental	A	1.00	10000.00	0.0400	10,400
2406	Tower Fence -rental	A	12.00	150.00	0.0000	1,800
6553	MMDD Bin Rental	A	12.00	250.00	0.0000	3,000
1068	ALLOWANCE FOR TOOL AND EQUIPMENT RENTAL	A	1.00	200.00	0.0000	200
1066	Allowance for equipment requirements outside municipal contracts	A	1.00	6000.00	0.0000	6,000
1066	Konica/Minolta BizHub 600 shared with first floor depts	A	0.25	6300.00	0.0000	1,575
4717	Recycling event rentals	A	1.00	2700.00	0.0000	2,700
4718	Rentals compost education	A	1.00	1800.00	0.0000	1,800
Total : RENTAL/LEASES - MACH/EQUIP						104,371
01-2-391-447	REPAIRS/MTCE - MACH/EQUIP					
1069	Rail and dump trucks	A	1.00	12000.00	0.0000	12,000
1069	Front end loader	A	1.00	5820.00	0.0000	5,820
1069	Generator sets	A	1.00	1000.00	0.0000	1,000
1069	Landfill compactor	A	1.00	25000.00	0.0000	25,000
1069	Roll-off bins	A	1.00	5000.00	0.0000	5,000
1069	Emergency repairs (eg compacter)	A	1.00	35400.00	0.0000	35,400
2617	Repairs to Scales/Fencing/Signs as needed	A	1.00	2000.00	0.0000	2,000
1070	Maintenance of baler, bobcat, containers	A	1.00	2000.00	0.0000	2,000
4629	Maintenance of RSW equipment	A	1.00	2000.00	0.0000	2,000
Total : REPAIRS/MTCE - MACH/EQUIP						90,220
01-2-391-458	FUEL & LUBRICANTS - VEHICLES					
1073	Fuel for landfill pickup - Petro Can credit card	A	1.00	1000.00	0.0000	1,000
1073	Fuel - Supervisor Truck	A	1.00	2000.00	0.0000	2,000
1073	Fuel - Welder/Pumps/Saws	A	1.00	300.00	0.0000	300
1073	Allowance	A	1.00	700.00	0.0000	700
2727	Fuel - Manager of Solid Waste	A	1.00	1150.00	0.0000	1,150
2727	Fuel - Gen Manager Community Services	A	1.00	1150.00	0.0000	1,150
2727	Allowance	A	1.00	1550.00	0.0000	1,550
Total : FUEL & LUBRICANTS - VEHICLES						7,850
01-2-391-461	INSURANCE/LICENSE - VEHICLE					
1074	1995 GMC PU 2WD 8823LR	A	1.00	549.78	0.0000	550



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
1074	1989 Freightliner FLD-12064 8815LR	A	1.00	507.96	0.0000	508
1074	2007 Sterling Dump truck 8794LR	A	1.00	1326.00	0.0000	1,326
1074	2008 Sterling Dump truck 5114LK 8796LR	A	1.00	809.88	0.0000	810
1074	2009 BigTex flatdeck trailer 49423C	A	1.00	175.44	0.0000	175
1074	2006 GMC Box CH0107	A	1.00	571.20	0.0000	571
4625	allowance	A	1.00	1020.00	0.0000	1,020
2728	2006 Dodge Caravan 740FVN	A	1.00	863.94	0.0000	864
2728	2008 Ford Escape 726FVN	A	1.00	956.76	0.0000	957
2728	2010 Ford Crewcab CK6749	A	1.00	1411.68	0.0000	1,412
Total : INSURANCE/LICENSE - VEHICLE						8,193
01-2-391-464	REPAIRS & MTCE - VEHICLE					
1076	SERVICE TRUCK - GMC PICKUP	A	1.00	1000.00	0.0000	1,000
1076		A	1.00	500.00	0.0000	500
2729	2005 X-Trail	A	1.00	600.00	0.0000	600
2729	Allowance	A	1.00	1000.00	0.0000	1,000
2729	Van	A	1.00	1000.00	0.0000	1,000
Total : REPAIRS & MTCE - VEHICLE						4,100
01-2-391-468	MINOR CAPITAL					
2900	Allowance	A	1.00	5000.00	0.0000	5,000
Total : MINOR CAPITAL						5,000
01-2-391-480	TRANSFER TO CAPITAL					
1090		A	1.00	324707.00	0.0000	324,707
Total : TRANSFER TO CAPITAL						324,707
01-2-391-495	TRANSFER OTHER FUNCTIONS					
6288	contribution to hornby island waste management centre to manage recycling initiatives	A	1.00	30000.00	0.0000	30,000
6289	transfer to denman island waste management centre to manage regional recycling initiatives	A	1.00	5000.00	0.0000	5,000
Total : TRANSFER OTHER FUNCTIONS						35,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
5 -->	CAPITAL REVENUE SOURCES					
391 -->	REGIONAL SOLID WASTE					
01-5-391-145	TRANSFER FR RESERVE					
7036	#893 Closure reserve global - Gold River landfill partial closure	A	1.00	-200000.00	0.0000	-200,000
7036	#893 Closure reserve - CRWMC closure phase 1	A	1.00	-3000000.00	0.0000	-3,000,000
7036	#893 Closure reserve - CVWMC landfill closure design	A	1.00	-300000.00	0.0000	-300,000
7038	#830 capital works reserve	A	1.00	-235293.00	0.0000	-235,293
7064	#831 Engineered landfill construction reserve - Expansion of CR landfill phase 1 construction	A	1.00	-3000000.00	0.0000	-3,000,000
Total :						-6,735,293
01-5-391-148	TRANSFER FR OPERATING FUND					
1830		A	1.00	-324707.00	0.0000	-324,707
Total :						-324,707



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
6 -->	CAPITAL EXPENDITURES					
391 -->	REGIONAL SOLID WASTE					
01-6-391-470	LAND IMPROVEMENTS					
6813	Cortes WMC paving of roadway at transfer station 2500 m @ \$45/m2	A	1.00	115000.00	0.0000	115,000
6813	Comox Valley WMC paving of commercial haul road 1100m @ \$45/m2	A	1.00	50000.00	0.0000	50,000
6813	Gold River landfill partial closure of the landfill (closure reserve)	A	1.00	200000.00	0.0000	200,000
6813	CRWMC Closure Phase 1 (closure reserve)	A	1.00	3000000.00	0.0000	3,000,000
6813	CVWMC Landfill closure design (closure reserve)	A	1.00	300000.00	0.0000	300,000
	Total :					3,665,000
01-6-391-471	BUILDING					
7115	CR WMC Office trailer, construction oversite, operations managment	A	1.00	50000.00	0.0000	50,000
	Total :					50,000
01-6-391-474	SOLID WASTE INFRASTRUCTURE					
1896	Design of new disposal facility (location TBD)	A	1.00	300000.00	0.0000	300,000
1896	Expansion of CR landfill phase 1 construction (eng landfill construction reserve)	A	1.00	3000000.00	0.0000	3,000,000
	Total :					3,300,000
01-6-391-475	MACHINERY & EQUIPMENT					
1900	Cortes WMC replacement of skid steer	A	1.00	30000.00	0.0000	30,000
1900	Waste services garbage bin replacement	A	1.00	15000.00	0.0000	15,000
	Total :					45,000

Budget Departmental by Class



APPENDIX 'B'

From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2008 Actual Value	2009 Actual Value	2010 Actual Value	2011 Actual Value	2012 Proposed Budget
1 --> GENERAL REVENUE FUND - CVRD						
391 --> REGIONAL SOLID WASTE						
01-1-391-016	GRANT PROV GOVT COND	5,000	2,000	5,156	4,844	0
01-1-391-022	COND TSFRS - LOCAL GOVT OTHER	6,700	5,300	5,800	4,500	4,500
01-1-391-080	RETAIL SALES	19,130	41,566	15,634	46,615	10,000
01-1-391-117	TIPPING FEES	4,716,963	4,679,808	5,252,260	2,621,623	5,860,500
01-1-391-128	OTHER REVENUE	6,839	456	2,508	0	0
01-1-391-130	RECOVERIES - WAGES & BENEFITS	0	258	1,662	0	0
01-1-391-132	RECOVERIES - SCRAP	68,891	33,518	95,498	64,518	35,000
01-1-391-133	RECOVERIES OTHER	8,896	13,465	5,549	2,023	2,000
01-1-391-135	RECOVERIES-OTHER FUNCTIONS	462	0	902	6,000	6,000
01-1-391-150	SURPLUS PRIOR YEAR	0	2,177,248	2,027,129	2,474,396	60,000
01-1-391-152	CSRD SURPLUS	2,218,758	0	0	0	0
REGIONAL SOLID WASTE Total		7,051,640	6,953,619	7,412,096	5,224,521	5,978,000
OPERATING REVENUE Total		7,051,640	6,953,619	7,412,096	5,224,521	5,978,000
391 --> REGIONAL SOLID WASTE						
01-2-391-200	SUPPORT SERVICES	94,501	110,506	115,226	137,233	139,979
01-2-391-210	GRANT - OPERATIONAL	0	274,000	350,000	0	154,000
01-2-391-214	GRANTS - COND LOCAL AGENCIES	5,064	5,034	5,488	3,216	12,000
01-2-391-216	MUNICIPAL CONTRACT	99,937	55,957	97,580	28,947	148,960
01-2-391-220	SALARIES & WAGES	729,615	816,144	812,544	497,786	1,075,186
01-2-391-221	DIRECTORS REMUNERATION	0	0	0	17,346	29,350
01-2-391-225	BENEFITS	132,033	158,895	167,003	102,983	268,273
01-2-391-231	BUSINESS USE AUTO PREMIUM	53	0	0	0	0
01-2-391-238	WCB	5,663	7,600	8,165	5,914	12,888
01-2-391-245	UNCOLLECTIBLE ACCOUNTS	233	104	1,434	171	0
01-2-391-246	BANK CHARGES	23,978	23,468	25,706	6,862	27,000
01-2-391-251	CASH Overage/SHORTAGE	28	142	24	210	0
01-2-391-257	CLOTHING/LAUNDERING	78	945	1,235	1,792	2,100
01-2-391-262	CONTRACTS - OPERATING	1,208,725	1,454,582	1,443,237	1,007,006	2,060,660
01-2-391-266	DELIVERIES/TRANSPORTATION	9,281	9,709	6,701	4,359	8,100
01-2-391-270	FREON REMOVAL	17,100	15,120	20,134	8,764	20,250
01-2-391-275	PERMITS/LICENSES	434	948	601	663	600
01-2-391-281	MATERIALS & SUPPLIES	11,596	18,991	20,256	14,670	23,000
01-2-391-284	MEETING EXPENSE	804	388	3,823	5,760	10,600
01-2-391-290	MISCELLANEOUS	509	845	666	0	0
01-2-391-293	OFFICE EXPENSES	15,640	7,972	12,956	4,986	11,500
01-2-391-303	RECYCLING INITIATIVES	98,360	161,585	145,178	17,566	250,400
01-2-391-305	SAFETY EQUIPMENT	14,286	6,778	1,869	1,895	3,000

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2008 Actual Value	2009 Actual Value	2010 Actual Value	2011 Actual Value	2012 Proposed Budget
01-2-391-311	SIGNS	15,434	8,860	4,066	1,514	12,000
01-2-391-314	TELEPHONE & ALARM LINES	10,495	12,789	9,614	6,354	12,289
01-2-391-316	TIPPING FEES	0	14	0	0	0
01-2-391-319	TRAINING/DEVELOPMENT & CONFERENCES	6,915	8,185	8,858	1,764	14,775
01-2-391-320	TRAVEL	13,337	30,552	20,979	18,082	30,000
01-2-391-330	MERCHANDISE FOR RESALE	48,000	28,190	14,298	40,884	10,000
01-2-391-335	ADVERTISING	111,703	126,909	137,587	92,301	138,000
01-2-391-340	DUES AND MEMBERSHIPS	198	6,972	6,389	5,382	5,870
01-2-391-347	LIBRARY/PUBLICATIONS	181	0	372	0	500
01-2-391-353	PUBLIC RELATIONS	1,296	2,105	1,810	803	2,812
01-2-391-354	EDUCATION PROGRAMS - PUBLIC	18,682	2,489	3,570	3,628	56,000
01-2-391-366	ENGINEERING FEES	496,290	188,064	176,245	224,560	400,000
01-2-391-369	INSURANCE LIABILITY	7,882	6,442	6,658	6,577	11,005
01-2-391-372	INSURANCE PROPERTY	1,735	2,163	2,275	2,435	3,060
01-2-391-381	LEGAL FEES	203	20,035	6,092	3,244	25,000
01-2-391-387	OTHER PROF FEES	130,169	63,268	275,597	138,456	54,000
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE	9,995	39,524	41,495	8,380	42,800
01-2-391-403	BLDG REPAIRS & MTCE	5,215	2,241	1,849	29,101	7,000
01-2-391-406	HEATING	668	538	802	291	0
01-2-391-409	HYDRO	4,053	6,113	5,869	4,497	9,901
01-2-391-412	JANITORIAL/CLEANING SUPPLIES	3,642	4,107	5,746	3,362	6,000
01-2-391-416	LANDFILL COVER	0	2,838	0	0	20,000
01-2-391-421	RENTAL/LEASE BUILDINGS	0	1,460	1,460	1,486	1,500
01-2-391-430	WATER	2,149	1,910	2,561	1,014	2,400
01-2-391-438	CONTRACT SVCS EQUIP/MACH	51,545	14,726	26,244	117,297	173,500
01-2-391-441	FUEL & LUBRICANTS - EQUIP/MACH	122,281	72,638	86,794	69,794	102,300
01-2-391-444	RENTAL/LEASES - MACH/EQUIP	219,015	242,574	334,149	56,777	104,371
01-2-391-447	REPAIRS/MTCE - MACH/EQUIP	74,118	68,752	105,515	27,151	90,220
01-2-391-450	SMALL TOOLS/EQUIP	3,332	1,779	2,976	0	0
01-2-391-458	FUEL & LUBRICANTS - VEHICLES	5,276	3,800	6,672	5,158	7,850
01-2-391-461	INSURANCE/LICENSE - VEHICLE	6,568	6,173	7,520	7,056	8,193
01-2-391-464	REPAIRS & MTCE - VEHICLE	5,037	1,696	5,285	2,301	4,100
01-2-391-468	MINOR CAPITAL	64,723	83,717	34,217	6,207	5,000
01-2-391-480	TRANSFER TO CAPITAL	119,357	54,802	319,307	0	324,707
01-2-391-485	RESERVE CONTR - CAPITAL WORKS/MACH/EQUIP	200,000	137,670	0	0	0
01-2-391-489	RESERVE CONTR OTHER	646,980	542,683	0	0	0
01-2-391-495	TRANSFER OTHER FUNCTIONS	0	0	35,000	35,000	35,000
REGIONAL SOLID WASTE Total		4,874,392	4,926,490	4,937,700	2,788,987	5,978,000
OPERATING EXPENSES Total		4,874,392	4,926,490	4,937,700	2,788,987	5,978,000
OPERATING Surplus/(Deficit)		2,177,248	2,027,129	2,474,396	2,435,535	0

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2008 Actual Value	2009 Actual Value	2010 Actual Value	2011 Actual Value	2012 Proposed Budget
391 --> REGIONAL SOLID WASTE						
01-5-391-133	RECOVERIES - OTHER	0	0	0	1,200	0
01-5-391-139	SALE OF FIXED ASSETS	13,810	0	4,995	0	0
01-5-391-145	TRANSFER FR RESERVE	0	0	0	0	6,735,293
01-5-391-148	TRANSFER FR OPERATING FUND	119,357	54,802	319,307	0	324,707
REGIONAL SOLID WASTE Total		133,166	54,802	324,302	1,200	7,060,000
CAPITAL REVENUE SOURCES Total		133,166	54,802	324,302	1,200	7,060,000
391 --> REGIONAL SOLID WASTE						
01-6-391-470	LAND IMPROVEMENTS	0	0	0	0	3,665,000
01-6-391-471	BUILDING	0	0	0	0	50,000
01-6-391-474	SOLID WASTE INFRASTRUCTURE	0	0	0	822,910	3,300,000
01-6-391-475	MACHINERY & EQUIPMENT	42,816	0	93,000	0	45,000
01-6-391-478	VEHICLES	0	0	67,725	0	0
01-6-391-479	WORK IN PROGRESS	90,350	54,802	163,577	0	0
REGIONAL SOLID WASTE Total		133,166	54,802	324,302	822,910	7,060,000
CAPITAL EXPENDITURES Total		133,166	54,802	324,302	822,910	7,060,000
CAPITAL Surplus/(Deficit)		0	0	0	(821,710)	0
GENERAL REVENUE FUND - CVRD Total		2,177,248	2,027,129	2,474,396	1,613,824	0
Report Total -->		2,177,248	2,027,129	2,474,396	1,613,824	0